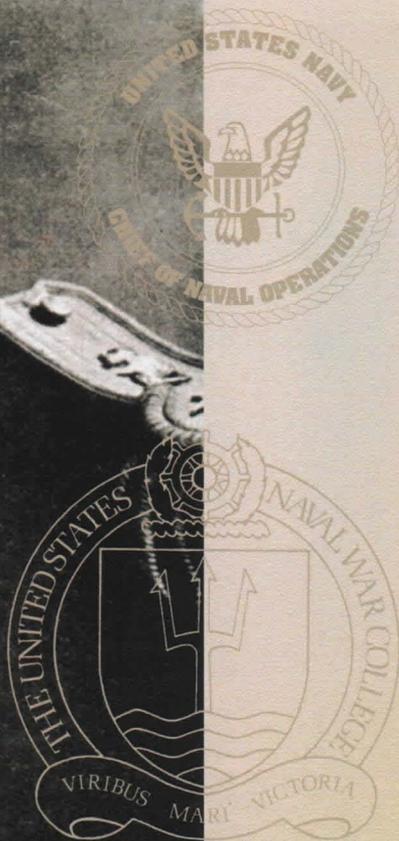


NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND
"EXPERIENCE IS NOT ENOUGH"



Admiral W. S. Benson

GRADUATION EXERCISE
8 MARCH 2006





Admiral Benson with Secretary of the Navy Josephus Daniels in 1919 during the peace negotiations in Paris that ended Word War I.



HISTORY OF THE U.S. NAVAL WAR COLLEGE

Founded in Newport, Rhode Island on October 6, 1884, the Naval War College is the oldest war college in the nation, and the first military service institution in the world to be designated a war college. Commodore Stephen B. Luce was the first president and organized the War College as "a place of original research on all questions relating to war and the statesmanship connected with war, or the prevention of war." These foundations were built upon by Captain Alfred Thayer Mahan, second president of the College, who had originally been selected by Luce to initiate the course in Naval History. Of all the men who were to influence the institution in its early years, none was to have a more profound impact. Mahan's views deeply affected such leaders as Henry Cabot Lodge and Theodore Roosevelt and through them and others helped shape the United States' destiny at the turn of the century. Mahan's writings, published as *The Influence of Seapower Upon History, 1660-1783*, gained him worldwide acclaim and established the Naval War College as an internationally respected institution.

Functioning continuously since 1884, except for brief periods during the Spanish-American War and World War I, the War College numbers among its graduates such distinguished naval officers as Admirals Sims, Spruance, King, Nimitz, and Halsey, in addition to many others who today are holding prominent military positions.

The work begun more than one hundred years ago by Luce and Mahan continues today. As graduates well know, the curriculum is both demanding and rewarding. For the military professional, the unique education provided by the Naval War College is unrivaled. In recognition of the academic rigor and educational excellence of its program, the Naval War College was accredited in 1991 by the New England Association of Schools and Colleges to award a Master of Arts Degree in National Security and Strategic Studies.

THE ACADEMIC PROCESSION AND REGALIA

For centuries, institutions of higher learning have dignified their ceremonies with an academic procession, a custom descending from the clerical procession. The procession is led by a marshal, followed by the student body and the academicians or faculty, attired in the robes prescribed for their respective degrees. Distinguished visitors and delegates follow the faculty, and last in the procession comes the president of the institution.

Each member of an academic procession ordinarily wears a cap, gown, and hood. In the procession today military faculty will not wear academic gowns. The earliest illustration of gowns worn at Oxford University somewhat resembles cassocks worn by English teachers who found good use for the hood, or cowl, as protection against the weather. A uniform American system of academic heraldry displays the level of degree, the field of study in which it was earned, and the institution by which it was granted. It is the hood which provides academic regalia its color and offers the most information about its wearer. The silk lining of the hood bears the color, or colors, of the degree-granting college or university; its velvet facing reveals the color assigned to each area of study. The Bachelor's gown is relatively simple, falling in straight lines from an elaborate yoke and having pointed sleeves. The Master's gown is slightly more elaborate and fastens about the wrist. The Doctor's gown is marked by velvet panels down the front and around the neck, as well as by three bars of the same material on the well-shaped sleeves. It is cut more fully and may be ornamented. The hood worn is three feet in length for Bachelors, three and one-half feet for Masters, and four feet for Doctorates, with velvet trimming of two, three, and five inches in width respectively.

The edging, or facing, velvet of academic hoods indicates the area of study. The principal scholarly fields seen in the procession today include:

<i>Philosophy</i>	<i>Dark Blue</i>
<i>Arts, Letters, Humanities</i>	<i>White</i>
<i>Business Administration</i>	<i>Light Brown</i>
<i>Economics</i>	<i>Copper</i>
<i>Engineering</i>	<i>Orange</i>
<i>Law</i>	<i>Purple</i>
<i>International Affairs/Public Administration</i>	<i>Peacock Blue</i>

The American mortarboard, derived from the soft Oxford cap, is black. Its tassel, for holders of the bachelor's and master's degree, is usually black, while gold tassels are worn by holders of doctoral degrees and heads of institutions. The tassel is worn on the right side of the cap by undergraduates, on the left by holders of bachelor's and higher degrees.

PROGRAM

Music by Navy Band Northeast

Procession of Students

Procession of Faculty

Arrival of Official Party*

National Anthem*

Invocation*

Welcome

**Rear Admiral Jacob L. Shuford, U.S. Navy
President, Naval War College**

Graduation Address

**Principal Deputy Under Secretary of Defense for Policy
C. Ryan Henry**

Recognition of Honor Graduates

Presentation of Diplomas

Charge to Graduates

**Rear Admiral Jacob L. Shuford, U.S. Navy
President, Naval War College**

Benediction*

***Guests please stand**



**The Honorable Christopher Ryan Henry
Principal Deputy Under Secretary of Defense
for Policy**

Ryan Henry became Principal Deputy Under Secretary of Defense for Policy on 7 February 2003. In this role, he provides advice and assistance to the Secretary of Defense, Deputy Secretary of Defense and the Under Secretary of Defense for Policy on national security policy, military strategy, and defense policy.

Prior to his appointment, Mr. Henry served as Science Applications International Corporation's (SAIC) Corporate Vice President for Strategic Assessment and Development and before that, as a Senior Fellow at the Center for Strategic and International Studies (CSIS) in Washington, D.C.

Mr. Henry has 24 years of military service, with experience as a combat commander, congressional staffer, experimental test pilot, and a technology and warfare architect with the Defense Advanced Research Projects Agency (DARPA). His military awards include the O'Neill Trophy, Bronze Star with Combat "V," Meritorious Service Medal (2), Individual Air Medal (3), Strike Flight Air Medal (2), Navy Commendation (3) and Achievement Medals (2), and numerous combat, campaign, and unit citations.

Mr. Henry graduated with merit from the U.S. Naval Academy in 1972 and was a top graduate of the National Defense University in 1992. He also has advanced degrees in Aeronautical Systems (University of Florida, 1974), Systems Management (University of Southern California, 1982), and Public Policy (University of Southern California, 1996). Mr. Henry is author of a book, *The Information Revolution and International Security*, and numerous articles on the impacts of technology on public policy, national security, future conflict, and military operations.

Distinguished Students—March 2006

COLLEGE OF NAVAL WARFARE HONOR GRADUATE

Colonel John Mayer, U.S. Marine Corps

COLLEGE OF NAVAL COMMAND AND STAFF HONOR GRADUATE

Lieutenant Commander John Enfield, U.S. Navy

COLLEGE OF NAVAL WARFARE

GRADUATED WITH HIGHEST DISTINCTION

Colonel John Mayer, U.S. Marine Corps

GRADUATED WITH DISTINCTION

Commander Mark Behning, U.S. Navy
Commander William Kotheimer, Jr., U.S. Navy
Commander Michael McCartney, U.S. Navy
Commander Steven Vincent, U.S. Navy

COLLEGE OF NAVAL COMMAND AND STAFF

GRADUATED WITH HIGHEST DISTINCTION

Lieutenant Commander John Enfield, U.S. Navy
Major Dan Hanson, U.S. Army
Lieutenant Commander John Reilley, U.S. Navy

GRADUATED WITH DISTINCTION

Lieutenant Commander Wesley Bringham, U.S. Navy
Lieutenant Commander Garrett Campbell, U.S. Navy
Lieutenant Commander Scott Chesbrough, U.S. Navy
Lieutenant Commander Angel Cruz, U.S. Navy
Major Timothy Ladouceur, U.S. Army
Lieutenant Commander Adam Lyons, U.S. Navy
Major Thomas McFadyen, U.S. Army
Lieutenant Commander Brett Morash, U.S. Navy
Lieutenant Commander Christopher Petrock, U.S. Navy
Lieutenant Commander Quinn Skinner, U.S. Navy

COLLEGE OF DISTANCE EDUCATION

GRADUATED WITH HIGHEST DISTINCTION

Major Vernie R. Liebl, U.S. Marine Corps
Captain Frederick J. Roegge, U.S. Navy
Commander William J. Schulz, Jr., U.S. Navy

GRADUATED WITH DISTINCTION

Captain Thomas J. Belke, U.S. Navy Reserve
Lieutenant Commander Laura R. Hatcher, U.S. Navy Reserve
Commander Joel T. Hicks, U.S. Navy
Lieutenant Commander Joseph F. LeCato, Jr., U.S. Coast Guard
Captain Daniel R. MacLeod, U.S. Coast Guard
Commander Fred W. Smith, Jr., U.S. Navy
Mr. Scott W. Thompson, Department of the Navy

**Rear Admiral Jacob Lawrence Shuford, U.S. Navy
President, Naval War College**

Rear Admiral Jacob L. Shuford was commissioned in 1974, from the NROTC program at the University of South Carolina. His initial assignment was to USS *Blakley* (FF 1072) where he served in the operations department.

In 1979, following a tour as Operations and Plans Officer for the Commander, Naval Forces Korea, he was selected as an Olmsted Scholar and studied two years in France at the Paris Institute of Political Science. He also holds masters' degrees in Public Administration (Finance) from Harvard and in National Security and Strategic Studies from the Naval War College. After completing department head tours as Operations Officer in USS *Deyo* (DD 989) and in USS *Mahan* (DDG 42), he commanded USS *Aries* (PHM 5). His first tour in Washington included assignments to the Staff of the Chief of Naval Operations and Office of the Secretary of the Navy.

Rear Adm. Shuford returned to sea in 1992 to command USS *Rodney M. Davis* (FFG 60), Battle "E" winner and part of the USS *Independence* Battle Group. He assumed command of USS *Gettysburg* (CG 64) in January 1998, deploying to Fifth and Sixth Fleet operating areas as Air Warfare Commander (AWC) for the USS *Enterprise* Battle Group. *Gettysburg* played a key role in the Adriatic during the Kosovo crisis and the Persian Gulf during Operation *Desert Fox*.

Returning to the Pentagon and the Navy Staff (N86), he directed the Surface Combatant Force Level Study (SCFLS), establishing numbers and types of combatant ships required by the Navy. Following this task, he was assigned to the Plans and Policy Division (N3/N5) as Chief of Staff for the Navy's Roles and Missions Organization, coordinating and defending the Navy's positions in response to the national-level Commission on Roles and Missions of the Armed Services (CORM). He finished his most recent Pentagon tour as a Division Chief in J8—the Force Structure, Resources, and Assessments Directorate of the Joint Staff—where he worked Joint Warfighting requirement issues, primarily in the Theater Air and Missile Defense mission area. His most recent Washington assignment was to the Office of Legislative Affairs as Director of Senate Liaison.

In October 2001 he assumed duties as Assistant Commander Navy Personnel Command for Distribution (the Navy's Head Detailer). Responsible for the assignment of more than 370,000 Navy men and women, Rear Adm. Shuford played a lead role in the conceptual development and initial implementation of Project Sea Warrior. In August 2003 he assumed command of the *Abraham Lincoln* Carrier Strike Group and served as Third Fleet's Syndicate Lead and Operational Agent for Theater Air and Missile Defense. He assumed command of the Naval War College in Newport, Rhode Island, on 12 August 2004. He is the 51st officer to serve as President.

His personal awards include the Defense Superior Service Medal, the Legion of Merit (five awards), the Bronze Star, the Meritorious Service Medal (three awards), the Navy Commendation Medal (three awards), and the Navy Achievement Medal.



GRADUATES

COLLEGE OF NAVAL WARFARE

Commander Mark D. Behning, U.S. Navy
Commander Patrick J. Bohan, U.S. Navy
Commander Dennis R. Boyer, U.S. Navy
Command Master Chief Joe R. Campa, Jr., U.S. Navy
Commander John A. Carter, U.S. Navy
Commander Jay E. Chambers, NC, U.S. Navy
Commander Letitia D. Haynes, U.S. Navy
Commander Michael P. Kolster, SC, U.S. Navy
Commander William C. Kotheimer, Jr., U.S. Navy
Commander James M. Kuhn, U.S. Navy
Commander Donald M. Leingang, U.S. Navy
Mr. Shawn Martin, U.S. Special Operations Command
Colonel John L. Mayer, U.S. Marine Corps
Commander Michael A. McCartney, U.S. Navy
Command Master Chief Shawn A. Cappellano-Sarver, U.S. Navy
Captain Michael J. Sherlock, U.S. Navy
Commander Jed C. Smith, U.S. Navy
Commander Robert M. Steltenpohl, U.S. Navy
Commander Benedict B. Valecruz, U.S. Navy
Commander Steven D. Vincent, U.S. Navy
Commander James Webb, U.S. Navy
Commander Mark T. Williams, U.S. Navy
Mr. Michael W. Zmuda

COLLEGE OF NAVAL COMMAND AND STAFF

Lieutenant Commander Christopher W. Barcomb, U.S. Navy Reserve
Lieutenant Commander Anthony C. Barnes, U.S. Navy
Lieutenant Commander Raul Barragan, U.S. Navy
Commander Robert E. Beauchamp, U.S. Navy
Lieutenant Commander Stephen R. Blasch, U.S. Navy
Lieutenant Commander Wesley P. Bringham, U.S. Navy
Lieutenant Commander Charles A. Broomfield, U.S. Navy
Lieutenant Commander William H. Bucey III, U.S. Navy
Lieutenant Commander Garrett Ian Campbell, U.S. Navy
Lieutenant Commander Curtis C. Carroll, U.S. Navy
Lieutenant Commander James Cartwright, U.S. Navy
Lieutenant Commander Scott V. Chesbrough, U.S. Navy
Lieutenant Commander Timothy M. Cooper, U.S. Navy
Lieutenant Commander Ryan P. Croley, U.S. Navy
Lieutenant Commander Angel C. Cruz, U.S. Navy

Lieutenant Commander Christopher A. Cruz, U.S. Navy
Lieutenant Commander Brian P. Elkowitz, U.S. Navy
Lieutenant Commander John L. Enfield, U.S. Navy
Commander Douglas J. Fitzgerald, U.S. Navy
Lieutenant Commander Timothy F. Fitzpatrick, U.S. Navy
Lieutenant Commander James P. Gardner, U.S. Navy
Lieutenant Commander Peter M. Gortner, U.S. Navy
Major Dan R. Hanson, U.S. Army
Lieutenant Commander Christopher H. Herr, U.S. Navy
Major Eric Himler, U.S. Marine Corps
Lieutenant Commander Matthew Hoffman, SC, U.S. Navy
Lieutenant Commander Robert H. Hyde, U.S. Navy
Lieutenant Commander William K. Kimmel II, U.S. Navy
Major Timothy C. Ladouceur, U.S. Army
Major Carl A. Lamar, U.S. Army
Lieutenant Commander David J. Laramie, U.S. Navy
Lieutenant Commander John R. Leskovich, U.S. Navy
Lieutenant Commander Todd A. Libby, U.S. Navy
Lieutenant Commander Stormi J. Looney, U.S. Navy
Major Anthony Lugo, U.S. Army
Lieutenant Commander Adam C. Lyons, U.S. Navy
Lieutenant Commander Eugene Malveaux, Jr, U.S. Navy
Lieutenant Commander Norman E. Maple, U.S. Navy
Major Thomas N. McFadyen, U.S. Army
Lieutenant Commander Brett J. Morash, U.S. Navy
Lieutenant James A. Murdock, U.S. Navy
Commander Daniel J. Noll, SC, U.S. Navy
Lieutenant Commander Christopher T. Petrock, U.S. Navy
Lieutenant Commander Michael A. Pfarrer, U.S. Navy
Lieutenant Commander Paul W. Pruden, MSC, U.S. Navy
Lieutenant Commander Rodney R. Purifoy, U.S. Navy
Lieutenant Commander K. Neil Radford, U.S. Navy
Lieutenant Commander John K. Reilley, U.S. Navy
Lieutenant Commander William J. Robinette III, U.S. Navy
Lieutenant Commander Andrew W. Schiemel, MC, U.S. Navy
Lieutenant Scott A. Sim, U.S. Navy
Lieutenant Commander Quinn D. Skinner, U.S. Navy
Lieutenant Brent M. Strong, U.S. Navy
Lieutenant Commander John A. Suazo, U.S. Navy
Lieutenant Commander John D. Tolg, U.S. Navy
Lieutenant Commander Brent A. Trickle, U.S. Navy
Lieutenant Commander Corey J. Turner, U.S. Navy
Lieutenant Tristan E. Wagner, U.S. Navy
Lieutenant Commander Henry X. Young, MSC, U.S. Navy

COLLEGE OF DISTANCE EDUCATION

Captain Thomas J. Belke, U.S. Navy Reserve
Lieutenant Commander Aaron G. Bresnahan, U.S. Navy Reserve
Commander Albert L. Davis, U.S. Navy
Lieutenant Commander Edwin D. Exum, U.S. Navy Reserve
Lieutenant Commander Clarence Franklin, Jr., U.S. Navy
Commander Sumaporn P. Guerrero, U.S. Navy Reserve
Lieutenant Commander Robert T. Hanley, U.S. Coast Guard Reserve
Lieutenant Commander Laura R. Hatcher, U.S. Navy Reserve
Commander Joel T. Hicks, U.S. Navy
Lieutenant Commander Jeffrey A. Janszen, U.S. Coast Guard
Commander Michael Junge, U.S. Navy
Mr. Andrew J. Keiser, Congressional Staff, Washington, DC
Commander William R. Kronzer, U.S. Navy
Lieutenant Commander Joseph F. LeCato, Jr., U.S. Coast Guard
Ms. Melissa A. Lederer, Naval Surface Warfare Center, Dahlgren, VA
Major Vernie R. Liebl, U.S. Marine Corps
Lieutenant Phuong M. Lui, U.S. Navy
Captain Daniel R. MacLeod, U.S. Coast Guard
Lieutenant Commander Molly A. McDermott, U.S. Navy Reserve
Mr. Timothy D. Nank, National Security Agency, Fort Meade, MD
Lieutenant Commander Michael D. Rapp, U.S. Navy
Captain Frederick J. Roegge, U.S. Navy
Ms. Ann Marie Russo, Congressional Staff, Washington, DC
Commander William J. Schulz, Jr., U.S. Navy
Mr. Albert R. Sharlow, Jr., Department of the Navy
Captain Martha M. Slaughter, U.S. Navy
Commander Fred W. Smith, Jr., U.S. Navy
Lieutenant Commander Daniel A. Thompson, SC, U.S. Navy
Mr. Scott W. Thompson, Department of the Navy





Admiral Benson with Vice Admiral William S. Sims, ca. 1918, while Sims was serving as Commander-In-Chief, U.S. Naval Forces, Europe. Sims was President of the Naval War College in 1917 and 1919-1922.



“EXPERIENCE IS NOT ENOUGH”

Just a century ago, Commander William S. Benson graduated from the Naval War College in the Class of 1906.

Nine years later, in 1915, he rose to be the first Chief of Naval Operations. During his four and a half years in that office, he oversaw the U.S. Navy’s participation in the First World War and was actively involved in the peace negotiations at Paris at the end of the war.



The wavy white and blue bars at the bottom of the shield represent water.

The trident rising from it symbolizes mastery of naval activities.

The three tines of the trident allude to an understanding of naval warfare at sea, in the air, and on land.

The pilot wheel alludes to the mission of the Naval War College, education in naval warfare.

The eight spokes refer to honor, duty, leadership, command, strategy, tactics, logistics, and weapons.

The laurel wreath is for achievement of the mission.

The motto is “Victory Through Sea Power.”