

Naval War College

Newport, Rhode Island



GRADUATION EXERCISE
18 JUNE 2004



HISTORY OF THE U.S. NAVAL WAR COLLEGE

Founded in Newport, Rhode Island on October 6, 1884, the Naval War College is the oldest war college in the nation, and the first military service institution in the world to be designated a war college. Commodore Stephen B. Luce was the first president and organized the War College as "a place of original research on all questions relating to war and the statesmanship connected with war, or the prevention of war." These foundations were built upon by Captain Alfred Thayer Mahan, second president of the College, who had originally been selected by Luce to initiate the course in Naval History. Of all the men who were to influence the institution in its early years, none was to have a more profound impact. Mahan's views deeply affected such leaders as Henry Cabot Lodge and Theodore Roosevelt and through them and others helped shape the United States' destiny at the turn of the century. Mahan's writings, published as *The Influence of Seapower Upon History, 1660-1783*, gained him worldwide acclaim and established the Naval War College as an internationally respected institution.

Functioning continuously since 1884, except for brief periods during the Spanish-American War and World War I, the War College numbers among its graduates such distinguished naval officers as Admirals Sims, Spruance, King, Nimitz, and Halsey, in addition to many others who today are holding prominent military positions.

The work begun more than one hundred years ago by Luce and Mahan continues today. As graduates well know, the curriculum is both demanding and rewarding. For the military professional, the unique education provided by the Naval War College is unrivaled. In recognition of the academic rigor and educational excellence of its program, the Naval War College was accredited in 1991 by the New England Association of Schools and Colleges to award a Master of Arts Degree in National Security and Strategic Studies.

THE ACADEMIC PROCESSION AND REGALIA

For centuries, institutions of higher learning have dignified their ceremonies with an academic procession, a custom descending from the clerical procession. The procession is led by a marshal, followed by the student body and the academicians or faculty, attired in the robes prescribed for their respective degrees. Distinguished visitors and delegates follow the faculty, and last in the procession comes the president of the institution.

Each member of an academic procession ordinarily wears a cap, gown, and hood. In the procession today military faculty will not wear academic gowns. The earliest illustration of gowns worn at Oxford University somewhat resembles cassocks worn by English teachers who found good use for the hood, or cowl, as protection against the weather. A uniform American system of academic heraldry displays the level of degree, the field of study in which it was earned, and the institution by which it was granted.

It is the hood which provides academic regalia its color and offers the most information about its wearer. The silk lining of the hood bears the color, or colors, of the degree-granting college or university; its velvet facing reveals the color assigned to each area of study. The Bachelor's gown is relatively simple, falling in straight lines from an elaborate yoke and having pointed sleeves. The Master's gown is slightly more elaborate and fastens about the wrist. The Doctor's gown is marked by velvet panels down the front and around the neck, as well as by three bars of the same material on the well-shaped sleeves. It is cut more fully and may be ornamented. The hood worn is three feet in length for Bachelors, three and one-half feet for Masters, and four feet for Doctorates, with velvet trimming of two, three, and five inches in width respectively.

The edging, or facing, velvet of academic hoods indicates the area of study. The principal scholarly fields seen in the procession today include:

<i>Philosophy</i>	<i>Dark Blue</i>
<i>Arts, Letters, Humanities</i>	<i>White</i>
<i>Business Administration</i>	<i>Light Brown</i>
<i>Economics</i>	<i>Copper</i>
<i>Engineering</i>	<i>Orange</i>
<i>Law</i>	<i>Purple</i>
<i>International Affairs/Public Administration</i>	<i>Peacock Blue</i>

The American mortarboard, derived from the soft Oxford cap, is black. Its tassel, for holders of the bachelor's and master's degree, is usually black, while gold tassels are worn by holders of doctoral degrees and heads of institutions. The tassel is worn on the right side of the cap by undergraduates, on the left by holders of bachelor's and higher degrees.

ACADEMIC AWARDS FOR AY 2003-04

Robert E. Bateman International Prize Essay Award

FIRST PRIZE

Commander Georgi Fidanov, Bulgarian Navy
June 2004 graduate of the Naval Command College
Essay: *"Maritime Security in the Ports and Bases of Bulgaria"*

**Arginnis Family Award for Outstanding
Performance in Nonresident Education**

PRIZE WINNER

Commander William J. Schultz, U.S. Navy
College of Distance Education Correspondence Course Program

Navy League Awards

STEPHEN BLEEKER LUCE AWARD

Commander Stephen R. Foley, U.S. Navy
June 2004 graduate of the College of Naval Warfare

WILLIAM SOWDEN SIMS AWARD

Major Mark Horowitz, U.S. Marine Corps
June 2004 graduate of the College of Naval Command and Staff

**The following Awards for Academic Year 2003-04 were
presented at an Awards Ceremony on Thursday, 17 June 2004**

**Armed Forces Communications and Electronics
Association Awards**

IW CATEGORY

FIRST PRIZE

Lieutenant Colonel Babette M. Lenfant, U.S. Air Force
June 2004 graduate of the College of Naval Warfare
Essay: *"Protecting Our Critical Information Technology Systems"*

C4I CATEGORY

FIRST PRIZE

Major Michael E. Hague, U.S. Marine Corps
June 2004 graduate of the College of Naval Command and Staff
Essay: *"Stop the Phasing: A Single Integrated Navy and Marine Air Command
and Control System for Sea-Based Operations"*

HONORABLE MENTION

Lieutenant Colonel Clinton E. Crosier, U.S. Air Force
June 2004 graduate of the College of Naval Warfare
Essay: *"Satellite Capabilities and Homeland Security: Is NORTHCOM
Leveraging Every Tool in the Arsenal?"*

Director of Naval Intelligence Essay Award

FIRST PRIZE

Mr. Michael R. Rogers

June 2004 graduate of the College of Naval Command and Staff

Essay: *"Effects-Based Operations and Battle Damage Assessment: Match Made in Heaven or a Shotgun Wedding"*

Director, Defense Intelligence Agency Essay Award

FIRST PRIZE

Ms. Mary E. Quinn

June 2004 graduate of the College of Naval Warfare

Essay: *"What's a JIC to Do?"*

Naval Intelligence Foundation Award

FIRST PRIZE

Lieutenant Commander Brett J. Morash, U.S. Navy

March 2005 student of the College of Naval Command and Staff

Essay: *"Intelligence Operations in Maritime Interdiction Operations and the Global War on Terrorism"*

Vice Admiral James H. Doyle, Jr., Military Operations and International Law Prizes

U.S. STUDENT CATEGORY

Lieutenant Commander Joel A. Doolin, U.S. Navy

June 2004 graduate of the College of Naval Command and Staff

Essay: *"Establishing a Norm for Seizing Weapons of Mass Destruction on the High Seas"*

Captain Harris J. Nadley USMC Award for Academic Excellence by a U.S. Marine Corps Officer

Lieutenant Colonel David B. Hall, U.S. Marine Corps

June 2004 graduate of the College of Naval Warfare

Vice Admiral John T. Hayward College of Continuing Education Correspondence Course Award

Lieutenant Commander Christopher M. McCarthy, U.S. Navy

College of Distance Education Correspondence Course Program

U.S. Marine Corps Association Award

FIRST PRIZE

Commander David A. Lane, MC, U.S. Navy

November 2004 student of the College of Naval Warfare

Essay: *"Health Service Support from the Seabase"*

HONORABLE MENTION

Commander Benjamin H. Peabody, U.S. Navy
November 2004 student of the College of Naval Warfare
Essay: *"Paramount Interest: Command Relationships in Amphibious Warfare"*

Surface Navy Association Award

FIRST PRIZE

Colonel David C. Fuquea, U.S. Marine Corps
June 2004 graduate of the College of Naval Warfare
Essay: *"Night Fighters without Equal, Task Force 39 at Empress Augusta Bay"*

Naval Submarine League Prize

FIRST PRIZE

Lieutenant Commander Timothy N. Ketter, U.S. Navy
June 2004 graduate of the College of Naval Command and Staff
Essay: *"Anti-Submarine Warfare in the 21st Century"*

Red River Valley Fighter Pilots Association Award

FIRST PRIZE

Lieutenant Commander David A. Kindley, U.S. Navy
March 2004 graduate of the College of Naval Command and Staff
Essay: *"Why Won't You Drop, Damn You!"*

The Military Officers Association of America Award for Excellence in Joint Service Warfare

FIRST PRIZE (COLLEGE OF NAVAL WARFARE)

Lieutenant Colonel Ronald Laughbaum, U.S. Air Force
June 2004 graduate of the College of Naval Warfare
Essay: *"A Team in Disarray—U.S. Army Air Defense and USAF Defensive Counter Air" (Classified)*

FIRST PRIZE (COLLEGE OF NAVAL COMMAND AND STAFF)

Major Elisabeth S. Auld, U.S. Air Force
June 2004 graduate of the College of Command and Staff
Essay: *"Redefining Fire Support Control for the Noncontiguous Battlefield"*

Captain Jerome E. Levy Economic Geography and World Order Prize

FIRST PRIZE

Colonel Ronald N. Light, U.S. Army
June 2004 graduate of the College of Naval Warfare
Essay: *"The Impact of the North American Free Trade Agreement on the Water Resources of Mexico"*

FIRST HONORABLE MENTION

Commander Mark E. Eckel, U.S. Naval Reserve
June 2004 graduate of the College of Distance Education
Essay: *"Geopolitical Dilemmas of China's Growing Thirst for Oil"*

SECOND HONORABLE MENTION

Lieutenant Commander Scott C. Kraverath, U.S. Navy

November 2004 student of the College of Naval Command and Staff

Essay: "Environmental Security: Dimensions, Doctrine and Direction"

Captain Walter B. Woodson, Jr., Academic Prize

FIRST PRIZE

Lieutenant Commander Baharudin Bin Wan Md Nor, Royal Malaysian Navy

June 2004 graduate of the Naval Staff College Class 64

Essay: "The Case for Law Enforcement Versus the Use of Military Force in Jihad Against Terror and Islamic Militancy in Southeast Asia"

HONORABLE MENTION

Lieutenant Commander Thammarat Tiabtiam, Royal Thai Navy

June 2004 graduate of the Naval Staff College Class 64

Essay: "China Rising: What It Means for Asean States"

B. Franklin Reinauer II Defense Economics Prize

FIRST PRIZE

Lieutenant Colonel Clinton E. Crosier, U.S. Air Force

June 2004 graduate of the College of Naval Warfare

Essay: "U.S. Space Power: The Achilles Heel of America's Economic Well Being"

J. William Middendorf II Award for Student Research

FIRST PRIZE

Lieutenant Colonel Robby Kyrouac, U.S. Air Force

June 2004 graduate of the College of Naval Warfare

Essay: "Civil Reserve Air Fleet: A Rough Road Ahead"

HONORABLE MENTION

Colonel David C. Fuqea, U.S. Marine Corps

June 2004 graduate of the College of Naval Warfare

Essay: "Commanders and Command Decisions: The Impact on Naval Combat in the Solomon Islands, November 1942"

Admiral Richard G. Colbert Memorial Prize

FIRST PRIZE

Major Martin A. Chapin, U.S. Air Force

June 2004 graduate of the College of Naval Command and Staff

Essay: "The Operational Art of Precision Engagement"

FIRST HONORABLE MENTION

Colonel Ronald N. Light, U.S. Army

June 2004 graduate of the College of Naval Warfare

Essay: "Joint Vision 2020's Achilles Heel: Intergency Cooperation between the Departments of Defense and State"

SECOND HONORABLE MENTION

Commander David A. Lane, MC, U.S. Navy

November 2004 student of the College of Naval Command and Staff

Essay: "Health Service Support from the Seabase"

Naval War College Foundation Award

FIRST PRIZE

Lieutenant Commander Joel A. Doolin, U.S. Navy

June 2004 graduate of the College of Naval Command and Staff

Essay: "Operational Art for the Proliferation Security Initiative"

FIRST HONORABLE MENTION

Lieutenant Commander Bryan M. Cochran, U.S. Navy

June 2004 graduate of the College of Naval Command and Staff

Essay: "Mine Warfare—The Joint Force Commander's Achilles Heel"

SECOND HONORABLE MENTION

Lieutenant Commander Sean M. Burke, U.S. Coast Guard

June 2004 graduate of the College of Naval Command and Staff

Essay: "Pushing Out the Borders—Integrating Homeland Security Directives in Theater Security Cooperation Plans"

Distinguished Students 2004

COLLEGE OF NAVAL WARFARE

GRADUATED WITH HIGHEST DISTINCTION

Captain Michael J. Boock, U.S. Navy

Major Paul F. Callan, U.S. Marine Corps

Lieutenant Colonel Clinton Crosier, U.S. Air Force

Colonel David C. Fuquea, U.S. Marine Corps

Lieutenant Colonel David B. Hall, U.S. Marine Corps

Captain John F. Murphy, U.S. Navy

Lieutenant Colonel Kenneth T. Stefanek, U.S. Air Force

GRADUATED WITH DISTINCTION

Lieutenant Colonel James B. Burton, U.S. Army

Lieutenant Colonel Herman S. Clardy III, U.S. Marine Corps

Lieutenant Colonel David L. Close, U.S. Marine Corps

Dr. Bruce A. Elleman, Faculty

Colonel Allen C. Estes, U.S. Army

Lieutenant Colonel Stephen A. Ferrando, U.S. Marine Corps

Commander Stephen R. Foley, U.S. Navy

Mr. Robert Gill, Department of the Air Force

Colonel John A. Hadjis, U.S. Army

Commander John R. Houfek, U.S. Navy

Commander Rhett R. Jaehn, U.S. Navy

Lieutenant Colonel Richard A. Johnson, Jr., U.S. Marine Corps Reserve

Colonel Ronald K. Laughbaum, U.S. Air Force

Lieutenant Colonel Babette Lenfant, U.S. Air Force

Ms. Mary Beth Leonard, Department of State

Colonel Ronald N. Light, U.S. Army

Colonel David L. Mann, U.S. Army

Lieutenant Colonel Paul J. O'Leary, Jr., U.S. Marine Corps

Captain Scott R. Peck, U.S. Navy

Colonel Robert Rego, U.S. Air Force

Colonel Gary R. Stanley, U.S. Army

Commander Cari B. Thomas, U.S. Coast Guard

Lieutenant Colonel Duffey W. White, U.S. Marine Corps

Colonel Mark W. Yenter, U.S. Army

Colonel Thomas L. Yoder, U.S. Air Force

Lieutenant Colonel Scott Zobrist, U.S. Air Force

COLLEGE OF NAVAL COMMAND AND STAFF

GRADUATED WITH HIGHEST DISTINCTION

Lieutenant Commander Sean M. Burke, U.S. Coast Guard
Major Martin Chapin, U.S. Air Force
Ms. Carmela A. Conroy, Department of State
Major Jeffrey A. Kruse, U.S. Air Force
Major Robert Lyons, U.S. Army
Major Robert J. Molinari, U.S. Army
Major Tyler Zagurski, U.S. Marine Corps

GRADUATED WITH DISTINCTION

Major Eduardo A. Abissellan, U.S. Marine Corps
Major William D. Anderson, Jr., U.S. Air Force
Lieutenant Commander Christopher E. Archer, U.S. Navy
Major Michael L. Bennett, U.S. Marine Corps
Major William J. Bowers, U.S. Marine Corps
Major William J. Carty, U.S. Army
Lieutenant Commander Joel A. Doolin, JAGC, U.S. Navy
Lieutenant Commander Robert T. Garretson, U.S. Navy
Lieutenant Commander Michael W. Gore, CHC, U.S. Navy
Major Michael J. Gough, U.S. Marine Corps
Major Michael E. Hague, U.S. Marine Corps
Lieutenant Colonel Donald K. Hansen, U.S. Marine Corps Reserve
Major Douglas A. Hawkins, U.S. Marine Corps
Major Mark D. Horowitz, U.S. Marine Corps
Major Kirk Hunsaker, U.S. Air Force
Major Ronald E. Huzzard, U.S. Air Force
Major Robert H. Lass, U.S. Air Force
Major Patrick B. Mackin, U.S. Army
Lieutenant Commander Francis S. Mulcahy, CEC, U.S. Navy
Major James E. Quinn, U.S. Marine Corps
Major Ronald R. Ragin, U.S. Army
Major Scott E. Reid, U.S. Army
Lieutenant John Ray Reinertson, U.S. Navy
Mr. Michael R. Rogers, National Geospatial-Intelligence Agency
Major Charles L. Sides, U.S. Marine Corps
Major John H. Snelling, Jr., U.S. Air Force
Lieutenant Commander Keith A. Willis, U.S. Coast Guard

NAVAL STAFF COLLEGE

GRADUATED WITH DISTINCTION

Lieutenant Commander Mohammad Zohiruddin, Bangladesh Navy
Lieutenant Commander George P. Tatakos, Hellenic Navy
Commandant Anand Prakash Badola, Indian Coast Guard
Lieutenant Commander Baharudin Wan Md. Nor, Royal Malaysian Navy
Lieutenant Commander Javaid Iqbal, Pakistan Navy
Major Seah Poh Yeen, Republic of Singapore Navy
Lieutenant Commander Carl S. Reed, United States Navy
Lieutenant Commander Frederick N. Teuscher, Jr., United States Navy

COLLEGE OF DISTANCE EDUCATION

GRADUATED WITH HIGHEST DISTINCTION

Captain Joshua D. Cribbs, U.S. Marine Corps Reserve
Ms. Diane L. Howard, National Security Agency, Fort Meade, MD
Mr. Bernard T. Kneeland, Jr., Naval Air Warfare Command, Patuxent River, MD
Mr. Robert V. Krueger, Naval Surface Warfare Center, Dahlgren, VA
Lieutenant Commander Scott H. Ledig, U.S. Navy
Captain Raymond K. Lofink, SC, U.S. Naval Reserve

Mr. David K. Ramey, Congressional Staff, Washington, DC
Commander William J. Schulz, Jr., U.S. Navy
Lieutenant Commander William R. Sprance, JAGC, U.S. Naval Reserve

GRADUATED WITH DISTINCTION

Lieutenant George C. Borovina, U.S. Navy
Lieutenant Commander William E. Bunn, U.S. Navy
Lieutenant Michael S. Cavallaro, U.S. Coast Guard
Lieutenant Jon W. Conroe, CHC, U.S. Naval Reserve
Lieutenant Commander Patrick J. Cook, U.S. Naval Reserve
Mr. Lawrence E. Dennelly, U.S. Customs Service, Great Lakes, IL
Mr. Stephen G. Downes-Martin, Naval War College, Newport, RI
Lieutenant Gregory M. Eaton, SC, U.S. Naval Reserve
Colonel Stanley L. K. Flemming, MC, U.S. Army Reserve
Ms. Vivian L. Gallups, Engineer Logistics Command, Baltimore, MD
Mr. Anthony J. Gibson, National Science Foundation, Washington, DC
Ms. Nancy M. Gould, Naval Air Warfare Center, Patuxent River, MD
Lieutenant Jason S. Grover, JAGC, U.S. Naval Reserve
Lieutenant Colonel Lowell D. Grubbs, U.S. Marine Corps Reserve
Mr. Adam J. Harrison, Army Headquarters Intelligence and Security Command,
Fort Belvoir, VA
Commander Brian K. Kelley, U.S. Naval Reserve
Lieutenant William E. Kupski, U.S. Navy
Ms. Gretchen M. Learman, Congressional Staff, Washington, DC
Mr. Benjamin D. Levitt, National Security Agency, Fort Meade, MD
Lieutenant Commander Richard G. McGrath, Jr., U.S. Navy
Lieutenant Bruce G. Mack, U.S. Coast Guard Reserve
Lieutenant Commander Richard D. Nelson, U.S. Navy
Lieutenant Commander Scott E. Organ, U.S. Navy
Mr. James D. Piston, Space Warfare Systems Command, Norfolk, VA
Captain Robert C. Powers, U.S. Marine Corps
Mr. Donald Warner, Jr., Department of Defense, Fort Meade, MD
Lieutenant Howard H. Wright, U.S. Coast Guard

Naval Air Warfare Center Communications and Electronics Association Awards

III CATEGORY

FIRST PRIZE

Lieutenant Colonel Jeffrey M. Lovell, U.S. Air Force
June 2001 graduate of the College of Naval Command and Staff
Topic: "Sharing the Global Information Technology System"

IV CATEGORY

FIRST PRIZE

Major Michael E. Hogue, U.S. Marine Corps
June 2001 graduate of the College of Naval Command and Staff
Topic: "Developing a Joint Integrated Key and Mission Air Command
and Control System for the Future"

HONORABLE MENTION

Lieutenant Colonel Clinton E. Coates, U.S. Air Force
June 2001 graduate of the College of Naval Command and Staff
Topic: "The Role of Intelligence and Command Security in Network
Enabling Data Link in the Air"

PROGRAM

Music by Navy Band Northeast

Procession of the Students

Procession of the Faculty

Arrival of Official Party*

Parading of Colors*

National Anthem*

Invocation*

Welcome

Rear Admiral Ronald A. Route, U.S. Navy
President, Naval War College

Address

Dr. Richard N. Haass
President of the Council on Foreign Relations

Presentation of Robert E. Bateman International Prize Essay Award

Rear Admiral Joseph C. Strasser, U.S. Navy (Ret.)
Executive Director, Naval War College Foundation

McGinnis Family Award for Outstanding Performance in Nonresident Education

Captain Robert Turpin, U.S. Naval Reserve (Ret.)

Presentation of Navy League Awards

The Navy League – Stephen Bleeker Luce Award
The Navy League – William Sowden Sims Award
Mr. George A. Wardwell
President of the Newport County Council

Presentation of Faculty Awards

Presentation of Graduates

Naval Command College
College of Naval Warfare
College of Naval Command and Staff
Naval Staff College
College of Distance Education

Presentation of Diplomas

Charge to Graduates

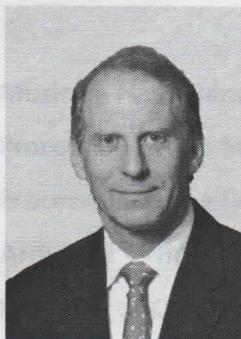
Rear Admiral Ronald A. Route, U.S. Navy

Service Songs

Benediction*

Departure of Official Party

*Guests please stand



RICHARD N. HAASS
PRESIDENT OF THE COUNCIL ON FOREIGN RELATIONS

Richard Haass is President of the Council on Foreign Relations. The Council, based in New York with an office in Washington, D.C., is an independent, national membership organization and a nonpartisan center for scholars dedicated to producing and disseminating ideas so that individual and corporate members, as well as policymakers, journalists, students, and interested citizens in the United States and other countries, can better understand the world and the foreign policy choices facing the United States and other governments.

Until June 2003, Richard Haass was Director of Policy Planning for the Department of State, where he was a principal advisor to Secretary of State Colin Powell on a broad range of foreign policy concerns. Confirmed by the U.S. Senate to hold the rank of ambassador, Haass served as U.S. Coordinator for policy toward the future of Afghanistan and was the lead U.S. Government official in support of the Northern Ireland peace process. For his efforts, he received the State Department's Distinguished Honor Award.

Previously, Ambassador Haass was Vice President and Director of Foreign Policy Studies at The Brookings Institution. He is the author or editor of nine books on American foreign policy, including *The Reluctant Sheriff: The United States after the Cold War*; *Economic Sanctions and American Diplomacy*; and *Intervention: The Use of American Military Force in the Post-Cold War World*. He is also the author of one book on management: *The Bureaucratic Entrepreneur: How to Be Effective in Any Unruly Organization*.

Ambassador Haass has extensive additional government experience. From 1989–1993, he was Special Assistant to President George Bush and Senior Director for Near East and South Asian Affairs on the staff of the National Security Council. In 1991, Haass was awarded the presidential Citizens Medal for his contributions to the development and articulation of U.S. policy during Operations Desert Shield and Desert Storm. Previously, he served in various posts in the Departments of State (1981–85) and Defense (1979–80) and was a legislative aide in the U.S. Senate.

Ambassador Haass also has been the Sol M. Linowitz Visiting Professor of International Studies at Hamilton College, a senior associate at the Carnegie Endowment for International Peace, a Lecturer in Public Policy at Harvard University's Kennedy School of Government, and a research associate at the International Institute for Strategic Studies. A Rhodes Scholar, Haass holds a B.A. from Oberlin College and both the Master and Doctor of Philosophy degrees from Oxford University.

Richard Haass was born in Brooklyn, New York, in 1951. He lives in New York City with his wife and two children.

**REAR ADMIRAL RONALD A. ROUTE, U.S. NAVY
PRESIDENT, NAVAL WAR COLLEGE**



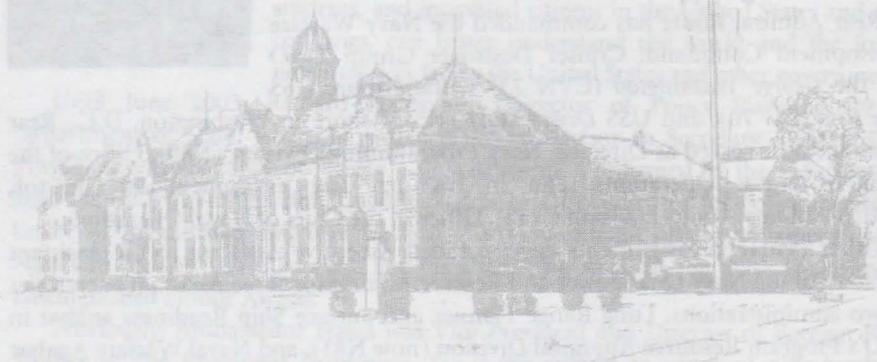
Following his graduation from the United States Naval Academy in 1971, Rear Admiral Route completed a series of command and leadership assignments both within the Navy and in the Joint Service arena. His primary areas of expertise include Surface Warfare, Politico-Military Affairs, and Resource Management.

Rear Admiral Route has commanded the Navy Warfare Development Command; Cruiser Destroyer Group TWO and the *George Washington* (CVN 73) Battle Group; USS *Lake Erie* (CG 70); and USS *Dewey* (DDG 45). Ashore in Washington, D.C., Rear Admiral Route served as Director, Navy Programming Division (N80), Office of the Chief of Naval Operations; and in his first flag assignment as Director, Politico-Military Affairs Division (N52), Office of the Chief of Naval Operations.

Other Pentagon assignments have included Executive Assistant to the Assistant Secretary of the Navy (Manpower and Reserve Affairs) for three Assistant Secretaries in two administrations, Long Range Planner and Surface Ship Readiness analyst in CNO's Program Resource Appraisal Division (now N81), and Naval Warfare Analyst in the Joint Analysis Directorate (now part of J-8), Organization of the Joint Chiefs of Staff.

He holds a Bachelor of Science degree in Systems Engineering from the U.S. Naval Academy, and a Master of Science degree in Operations Research from the Naval Postgraduate School. Selected to a Navy Federal Executive Fellowship, he completed a year-long assignment as a Military Fellow at the Council on Foreign Relations in New York City and subsequently became a Council member in June 1998. Rear Admiral Route is also a graduate of the Joint Flag Officer Warfighting Course, and the Joint Force Air Component Commander Courses at the Air War College, Maxwell Air Force Base, Alabama.

Rear Admiral Route assumed duties as the 50th President of the Naval War College on 9 July 2003 while simultaneously maintaining his former position as Commander, Navy Warfare Development Command until 24 September 2003.



STUDENT BODY

Inter-American Studies at Hamilton College, a senior advisor at the Carnegie Endowment for International Peace, a Lecturer in Public Policy at Harvard University's Kennedy School of Government, and a research associate at the International Institute for Strategic Studies, A. Stephen Hays holds a B.A. from Oberlin College and both the Master and Doctor of Philosophy degrees from Oxford University.

Richard Hays was born in Brooklyn, New York, in 1951. He lives in New York City with his wife and two children.

NAVAL COMMAND COLLEGE

Commander Harilla Dafa, Albanian Naval Forces
Captain Hector C. Vergnaud, Argentine Navy
Commander David Gwyther, Royal Australian Navy
Colonel Saqer Hamad Saqer Al-Maawdah, Royal Bahrain Navy
Captain Hugo G. Contreras, Bolivian Navy
Captain Marcos Nunes de Miranda, Brazilian Navy
Commander Georgi Fidanov, Bulgarian Naval Forces
Commander Gary Hatton, Canadian Forces
Commander Juan Widow, Chilean Navy
Captain Robert Hranj, Croatian Navy
Commander Aage Buur Jensen, Royal Danish Navy
Captain Mohamed Mohamed Abdel Aziz El-Sayed, Egyptian Navy
Commander Philippe Ebanga, French Navy
Commander Frank Behrens, German Navy
Commander Ioannis Kampolis, Hellenic Navy
Captain Ajit Kumar P., Indian Navy
Captain Ran Ben-Yehuda, Israel Navy
Captain Hiroshi Yamamura, Japan Maritime Self-Defense Force
Lieutenant Colonel Bassam Kafawin, Royal Jordanian Naval Force
Commander Shin, Jung Ho, Republic of Korea Navy
Commander Andrejs Zvaigzne, Latvian Naval Forces
Commander Mohd Reza bin Mohd Sany, Royal Malaysian Navy
Commander Sergio Antonio Islas, Mexican Navy
Commander Hans Lodder, Royal Netherlands Navy
Captain Lars Saunes, Royal Norwegian Navy
Captain Asif Saleem, Pakistan Navy
Captain Francisco Yabar, Peruvian Navy
Colonel Juancho M. Sabban, Philippine Marine Corps, Philippine Navy
Captain Joao R. Cancela, Portuguese Navy
Colonel Ibrahim Saad Al-Kubaisi, Qatar Emiri Naval Force
Captain Sorin Tudor Nicolaescu, Romanian Naval Forces
Mr. Chu, Chi-Wen, Taiwan Navy
Commander Meathee Kaewnin, Royal Thai Navy
Captain E. Fahir Gur, Turkish Navy
Commander Oleksandr Vorobiov, Ukrainian Navy
Colonel Ibrahim Al Musherrakh, United Arab Emirates Navy
Commander David P. Reindorp, Royal Navy
Commander Eric P. Brown, United States Coast Guard
Commander John Richard Houfek, United States Navy



COLLEGE OF NAVAL WARFARE

Lieutenant Colonel Ross A. Adelman, U.S. Marine Corps
Mr. Thomas H. Armbruster, Department of State
Colonel Donald J. Anderson, U.S. Marine Corps
Lieutenant Colonel Roarke L. Anderson, U.S. Marine Corps
Commander Frank Baker, Jr., U.S. Navy
Mr. Jeffrey Baker, Defense Intelligence Agency
Mr. John J. Birch, Department of the Army
Captain Michael J. Bock, JAGC, U.S. Navy
Commander Lewis T. Booker, Jr., JAGC, U.S. Navy
Lieutenant Colonel Michael P. Brogan, U.S. Army
Commander Eric P. Brown, U.S. Coast Guard
Mr. Maurice C. Brown, Department of the Army
Commander J. Scott Bruce, U.S. Navy
Lieutenant Colonel William J. Buechel, U.S. Air Force
Colonel James B. Burton, U.S. Army
Lieutenant Colonel Paul F. Callan, U.S. Marine Corps
Lieutenant Colonel Kent L. Chaplin, U.S. Air Force
Lieutenant Colonel Herman S. Clardy III, U.S. Marine Corps
Lieutenant Colonel David L. Close, U.S. Marine Corps
Ms. Marian O. Clough, Naval Oceanographic Office
Mr. Robert K. Coit, Department of the Air Force
Mr. Frank A. Cole, U.S. Coast Guard
Lieutenant Colonel Michael K. Cramer, U.S. Air Force
Lieutenant Colonel Lewis A. Craparotta, U.S. Marine Corps
Lieutenant Colonel Clinton Crosier, U.S. Air Force
Captain Robert D. Crossan II, CHC, U.S. Navy
Commander David A. Davies, MSC, U.S. Navy
Commander Daryl S. Davis, U.S. Navy
Lieutenant Colonel Donnie G. Davis, Jr., U.S. Air Force
Colonel Michael J. Davis, U.S. Army
Colonel Enrico G. DeGuzman, U.S. Marine Corps
Mr. David L. Dias, Department of the Air Force
Ms. Cheryl A. Di Prizio, Naval Criminal Investigative Service
Lieutenant Colonel Michael J. Dixon, U.S. Army
Commander Daniel W. Dwyer, U.S. Navy
Lieutenant Colonel Rem B. Edwards III, Tennessee Air National Guard
Dr. Bruce A. Elleman, Faculty
Colonel Allen C. Estes, U.S. Army
Commander Matthew J. Faletti, U.S. Navy
Commander Timothy C. Faller, U.S. Navy
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Lieutenant Kambra R. Juve, U.S. Navy
Lieutenant Daniel Kachenchai, MSC, U.S. Naval Reserve
Commander Brian K. Kelley, U.S. Naval Reserve
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Lieutenant Jayson E. Kielar, SC, U.S. Navy
Lieutenant Henry S. Kim, U.S. Navy
Captain Alan E. Knuth, U.S. Naval Reserve
Captain Alvin F. Kolpacke, U.S. Naval Reserve
Captain John H. Korn, U.S. Coast Guard
Lieutenant Commander Daniel J. Knaus, U.S. Navy
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River, MD
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Mr. Robert V. Krueger, Naval Surface Warfare Center, Dahlgren, VA
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Lieutenant William E. Kupski, U.S. Navy
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Lieutenant Joel B. Lang, U.S. Navy
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Lieutenant John E. Larson, Jr., U.S. Naval Reserve
Lieutenant Commander Scott H. Ledig, U.S. Navy
Lieutenant Commander Michael S. Leland, U.S. Navy
Lieutenant Brett M. Levander, U.S. Navy
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Mr. Benjamin D. Levitt, National Security Agency, Fort Meade, MD
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Lieutenant Kenneth R. Lieberman, U.S. Navy
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Lieutenant Douglas F. Luback, U.S. Naval Reserve
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Commander Bruce B. Mack, SC, U.S. Naval Reserve
Lieutenant Bruce G. Mack, U.S. Coast Guard Reserve
Lieutenant Commander John L. MacMichael, U.S. Navy
Commander Elizabeth M. Malanowski, U.S. Naval Reserve
Lieutenant John S. Marinovich, U.S. Navy

Lieutenant Jaja J. Marshall, U.S. Navy
Lieutenant Anthony P. Masslofsky, Jr., U.S. Navy
Lieutenant Commander Andrew M. Matthews, U.S. Navy
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Lieutenant Commander Christopher M. McCarthy, U.S. Navy
Lieutenant Gill H. McCarthy, U.S. Naval Reserve
Lieutenant Steven R. McDowell, U.S. Navy
Lieutenant Scott J. McGinnis, U.S. Navy
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Lieutenant Scott D. McIlroy, U.S. Navy
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Lieutenant Sarah E. Wilkening, U.S. Naval Reserve
Lieutenant Commander Paul F. Willey, U.S. Navy
Lieutenant Alan R. Wing, U.S. Navy
Commander Thomas M. Wing, U.S. Naval Reserve
Lieutenant Jefferey A. Winslow, U.S. Navy
Lieutenant Howard H. Wright, U.S. Coast Guard
Mr. Wu De-yang, Taiwan
Mr. Michael L. Yarrington, U.S. Maritime Administration, Washington, DC
Mr. John H. Yen, Space War Systems Command, San Diego, CA
Lieutenant Brian A. Young, U.S. Naval Reserve
Lieutenant James R. Young, U.S. Coast Guard
Ms. Kathleen Young, Naval Surface Warfare Center, Dahlgren, VA
Lieutenant Matthew C. Young, U.S. Navy
Lieutenant Commander William B. Zabicki, SC, U.S. Navy
Lieutenant Commander Michael J. Zerbo, SC, U.S. Navy



Semper Paratus
(U.S. Coast Guard)

*We're always ready for the call,
We place our trust in Thee.
Through surf and storm and howling gale,
High shall our purpose be.
Semper Paratus" is our guide,
Our fame and glory too.
To fight to save or fight to die,
Aye! Coast Guard we are for you!*

Marine Corps Hymn
(U.S. Marine Corps)

*From the Halls of Montezuma
To the Shores of Tripoli
We fight our country's battles
In the air, on land and sea;
First to fight for right and freedom
And to keep our honor clean;
We are proud to claim the title
of United States Marine.*

The Air Force Song
(U.S. Air Force)

*Off we go into the wild blue yonder
Climbing high into the sun;
Here they come zooming to meet our thunder,
At'em boys, giv'er the gun! (Giv'er the gun!)
Down we dive spouting our flames from under,
Off with one hell-of-a roar!
We live in fame or go down in flame... Hey!
Nothing'll stop the U.S. Air Force!*

The Caissons Go Rolling Along
(U.S. Army)

*First to fight for the right
And to build the nation's might,
And the Army goes rolling along.
Proud of all we have done
Fighting till the battle's won,
And the Army goes rolling along.
Then it's Hi! Hi! Hey!
The Army's on its way.
Count off the cadence loud and strong.
For where'er we go, you will always know,
That the Army goes rolling along.*

Anchors Aweigh
(U.S. Navy)

*Anchors Aweigh, my boys,
Anchors Aweigh.
Farewell to foreign shores,
We sail at break of day-ay-ay-ay.
Through our last night on shore,
Drink to the foam,
Until we meet once more:
Here's wishing you a happy voyage home.*





"No human foresight can provide against earthquakes or volcanic eruptions or pestilence or famine. War, on the other hand, may in certain instances be averted. But mark this well: It may be averted in one way only and that is to be fully prepared for it. That is the meaning of this College: it is an instrumentality for the prevention of war by being prepared for it."

*RADM Stephen B. Luce, USN
President Naval War College
October 1884 - June 1886*