

GRADUATION EXERCISE

17 JUNE 2005



United States Naval War College
Newport, Rhode Island



HISTORY OF THE U.S. NAVAL WAR COLLEGE

Founded in Newport, Rhode Island on October 6, 1884, the Naval War College is the oldest war college in the nation, and the first military service institution in the world to be designated a war college. Commodore Stephen B. Luce was the first president and organized the War College as "a place of original research on all questions relating to war and the statesmanship connected with war, or the prevention of war." These foundations were built upon by Captain Alfred Thayer Mahan, second president of the College, who had originally been selected by Luce to initiate the course in Naval History. Of all the men who were to influence the institution in its early years, none was to have a more profound impact. Mahan's views deeply affected such leaders as Henry Cabot Lodge and Theodore Roosevelt and through them and others helped shape the United States' destiny at the turn of the century. Mahan's writings, published as *The Influence of Seapower Upon History, 1660-1783*, gained him worldwide acclaim and established the Naval War College as an internationally respected institution.

Functioning continuously since 1884, except for brief periods during the Spanish-American War and World War I, the War College numbers among its graduates such distinguished naval officers as Admirals Sims, Spruance, King, Nimitz, and Halsey, in addition to many others who today are holding prominent military positions.

The work begun more than one hundred years ago by Luce and Mahan continues today. As graduates well know, the curriculum is both demanding and rewarding. For the military professional, the unique education provided by the Naval War College is unrivaled. In recognition of the academic rigor and educational excellence of its program, the Naval War College was accredited in 1991 by the New England Association of Schools and Colleges to award a Master of Arts Degree in National Security and Strategic Studies.

ACADEMIC AWARDS FOR AY 2004-05

Robert E. Bateman International Prize Essay Award

FIRST PRIZE

Captain Timothy Samuel Appiah, Ghana Navy
June 2005 graduate of the Naval Command College
Essay: *"Cooperative Maritime Security: A Challenge for the West-African Sub-Region"*

HONORABLE MENTION

Captain William S. Truelove, Canadian Forces
June 2005 graduate of the Naval Command College
Essay: *"Canada's Arctic Sovereignty—An Endangered Species"*

Captain Walter B. Woodson, Jr., Academic Prize

FIRST PRIZE

Major Henry Low, Republic of Singapore Navy
June 2005 graduate of the Naval Staff College Class 66
Essay: *"The Proliferation Security Initiative Dilemma—To Join or Not to Join?"*

FIRST HONORABLE MENTION

Lieutenant Commander Panuphun Rakkeo, Royal Thai Navy
June 2005 graduate of the Naval Staff College Class 66
Essay: *"Cooperation in Fighting Terrorism: The Answer for Southeast Asia"*

SECOND HONORABLE MENTION

Major Nasir J. M. Alyafae, United Arab Emirates Forces
June 2005 graduate of the Naval Staff Class Class 66
Essay: *"Nuclear Iran and Instability in the Middle East"*

**McGinnis Family Award for Outstanding
Performance in Nonresident Education**

PRIZE WINNER

Lieutenant Amy D. Hunt, NC, U.S. Navy Reserve
College of Distance Education Correspondence Course Program

Zimmerman/Gray International Award

FIRST PRIZE

Commander Neil Gadihoke, Indian Navy
June 2005 graduate of the Naval Staff College Class of 2005
Essay: *"Strategic Triangle of U.S.-China-India: Anxieties, Perceptions and Imperatives"*

FIRST HONORABLE MENTION

Major George Goh, Republic of Singapore Navy
June 2005 graduate of the Naval Staff College Class of 2005
Essay: *"The Regional Maritime Security Initiative: What is at Stake for the United States and does the RMSI Suffice?"*

SECOND HONORABLE MENTION

Lieutenant Commander Neil A. Medina, Colombian Navy
June 2005 graduate of the Naval Staff College Class of 2005
Essay: "Colombia 2005, New Approaches for Recent Strategies"

Navy League Awards

STEPHEN BLEEKER LUCE AWARD

Colonel Brian D. Beaudreault, U.S. Marine Corps
June 2005 graduate of the College of Naval Warfare

WILLIAM SOWDEN SIMS AWARD

Lieutenant Commander Virginia J. Kammer, U.S. Coast Guard
June 2005 graduate of the College of Naval Command and Staff

The following Awards for Academic Year 2004-05 were presented at
an Awards Ceremony on Thursday, 16 June 2005

Armed Forces Communications and Electronics Association Awards

IO CATEGORY

FIRST PRIZE

Lieutenant Commander Derek J. Leney, U.S. Navy
March 2005 graduate of the College of Naval Command and Staff
Essay: "Improving Information Warfare Targeting: An IW Fires System"

HONORABLE MENTION

Lieutenant Colonel Stephen G. Nitzschke, U.S. Marine Corps
June 2005 graduate of the College of Naval Warfare
Essay: "Information Operations: A Conceptual Perspective for Staff Organization
and Force Employment"

IW CATEGORY

FIRST PRIZE

Lieutenant Commander Elton C. Parker III, U.S. Navy
College of Naval Warfare
Essay: "Command and Control in a Network Centric World: Preserving the
Operational Echelon of Command"

HONORABLE MENTION

Lieutenant Colonel Dewey Parker, U.S. Air Force
June 2005 graduate of the College of Naval Warfare
Essay: "Effectively Integrating Counterspace Operations—A Challenge for The
Combatant Commander"

Director of Naval Intelligence Essay Award

FIRST PRIZE

Lieutenant Commander Thomas D. Vandermolen, U.S. Navy
June 2005 graduate of the College of Naval Command and Staff
Essay: "A Smarter INTELINK: Intelligence Information Management to Support
the Operational Commander"

Director, Defense Intelligence Agency Essay Award

FIRST PRIZE

Lieutenant Colonel Marilyn R. Rogers, U.S. Air Force
June 2005 graduate of the College of Naval Warfare
Essay: *"Counterintelligence and HUMINT: Shaping Institutional Cooperation"*

Director, Naval Intelligence Foundation Award

FIRST PRIZE

Major John P. Christopher, U.S. Marine Corps
June 2005 graduate of the College of Naval Command and Staff
Essay: *"The Foreign Area Officer: Necessity or Luxury?"*

Vice Admiral James H. Doyle, Jr., Military Operations and International Law Prizes

U.S. STUDENT CATEGORY

FIRST PRIZE

Colonel Maritza Saenz Ryan, U.S. Army
June 2005 graduate of the College of Naval Warfare
Essay: *"Targeted Strikes in the 'Global War on Terror'"*

FIRST HONORABLE MENTION

Lieutenant Colonel Randall J. Bagwell, U.S. Army
June 2005 graduate of the College of Naval Command and Staff
Essay: *"Red Cross Under Fire: The Future of the Geneva Convention's Distinctive Emblem on the Future Combat System—Medical Variant Vehicle"*

SECOND HONORABLE MENTION

Lieutenant Commander Kersas J. Dastur, U.S. Navy
June 2005 graduate of the College of Naval Command and Staff
Essay: *"The Law of Occupation and Criminal Prosecution—A Perspective in Iraq"*

INTERNATIONAL STUDENT CATEGORY

FIRST PRIZE

Lieutenant Commander Alexander C. Grant, Canadian Forces
June 2005 graduate of the Naval Staff College Class of 2005
Essay: *"Human Rights Impact on the Operational Commander"*

Captain Harris J. Nadley USMC Award for Academic Excellence by a U.S. Marine Corps Officer

Colonel Brian D. Beaudreault, U.S. Marine Corps
June 2005 graduate of the College of Naval Warfare

Vice Admiral John T. Hayward College of Continuing Education Correspondence Course Award

Lieutenant Commander Gary Hooyman, U.S. Navy Reserve
College of Distance Education Correspondence Course Program

Naval Submarine League Prize

FIRST PRIZE

Captain Monty Khanna, Indian Navy
June 2005 graduate of the Naval Command College
Essay: *"Air Independent Propulsion-An Evolution or Revolution for Conventional Submarine Operations?"*

Red River Valley Fighter Pilots Association Award

FIRST PRIZE

Major Richard K. Bohn, Jr., U.S. Air Force
June 2005 graduate of the College of Naval Command and Staff
Essay: *"Joint Close Air Support Transformed"*

The Military Officers Association of America Award for Excellence in Joint Service Warfare

FIRST PRIZE
(COLLEGE OF NAVAL WARFARE)

Colonel Steven A. Greene, U.S. Army
June 2005 graduate of the College of Naval Warfare
Essay: *"Turning Military Victory into Strategic Success: Evolving Better Capabilities for the Combatant Commander to Conduct Post-Conflict Operations"*

FIRST PRIZE
(COLLEGE OF NAVAL COMMAND AND STAFF)

Lieutenant Commander Vincent A. Augelli, U.S. Navy
March 2005 graduate of the College of Naval Command and Staff
Essay: *"The Role of a Joint Force Space Component Commander at the Operational Level of War"*

Captain Jerome E. Levy Economic Geography and World Order Prize

FIRST PRIZE

Commander William A. Hesser, Jr., U.S. Navy
College of Naval Warfare
Essay: *"Maritime Security Considerations in the Gulf of Guinea"*

HONORABLE MENTION

Lieutenant Commander William R. Daly, U.S. Navy
June 2005 graduate of the Naval Staff College Class of 2005
Essay: *"The Yuan vs. the Dollar: China and the United States are Already In a 'Hot' War"*

B. Franklin Heinauer II Defense Economics Prize

FIRST PRIZE

Commander Michael D. Angove, U.S. Navy
June 2005 graduate of the College of Naval Warfare
Essay: *"The Pentagon's New Map . . . to Oblivion: Why the United States Should Declare War on Oil"*

J. William Middendorf II Award for Student Research

FIRST PRIZE

Colonel Maritza Saenz Ryan, U.S. Army

June 2005 graduate of the College of Naval Warfare

Essay: *"In America's Best Interest: 1977 Additional Protocol I to the Geneva Conventions, Redux"*

Admiral Richard G. Colbert Memorial Prize

FIRST PRIZE

Major Gregory T. Puntney, U.S. Marine Corps

June 2005 graduate of the College of Naval Command and Staff

Essay: *"The Inevitability of India"*

FIRST HONORABLE MENTION

Lieutenant Commander Darren B. Guenther, U.S. Navy

June 2005 graduate of the College of Naval Command and Staff

Essay: *"Throwing Democracy Under the Bus in Asia? The Conflict Between Values and Interests in Taiwan"*

SECOND HONORABLE MENTION

Mr. James A. McNaught, Department of State

June 2005 graduate of the College of Naval Command and Staff

Essay: *"An Ounce of Prevention: National Security Strategy that Leverages Non-Military Assets"*

Naval War College Foundation Award

FIRST PRIZE

Mr. James A. McNaught, Department of State

June 2005 graduate of the College of Naval Command and Staff

Essay: *"Getting it Right—Operationalizing Civilian Capacity for Conflict and Post-Conflict Environments"*

FIRST HONORABLE MENTION

Major Gregory T. Puntney, U.S. Marine Corps

June 2005 graduate of the College of Naval Command and Staff

Essay: *"Defeating a Transformed U.S. Military"*

SECOND HONORABLE MENTION

Lieutenant Commander Douglas H. Walker, U.S. Navy

March 2005 graduate of the College of Naval Command and Staff

Essay: *"Developing Metrics in the Global War on Terrorism"*

Distinguished Students 2005

COLLEGE OF NAVAL WARFARE

GRADUATED WITH HIGHEST DISTINCTION

Colonel Brian D. Beaudreault, U.S. Marine Corps

Lieutenant Colonel Robert D. Clark, U.S. Marine Corps

Captain David E. Eyler, U.S. Navy

Colonel Steven A. Greene, U.S. Army

Lieutenant Colonel Richard C. McMonagle, U.S. Marine Corps

Colonel Mark R. Mueller, U.S. Army

Lieutenant Colonel Dewey Parker, U.S. Air Force

GRADUATED WITH DISTINCTION

Lieutenant Colonel Carl H. Block, U.S. Air Force
Lieutenant Colonel Joseph Bowe, U.S. Marine Corps
Lieutenant Colonel Scott A. Dalke, U.S. Marine Corps
Colonel Robert W. Forrester, U.S. Army
Lieutenant Colonel George Franz III, U.S. Army
Lieutenant Colonel Bruce A. Haines, U.S. Marine Corps
Colonel Anthony M. Helm, U.S. Army
Commander Stewart W. Holbrook, U.S. Navy
Colonel Christopher M. Holden, U.S. Army
Lieutenant Colonel Charles S. Lambert, U.S. Army
Lieutenant Colonel Jeffrey G. Mintzloff, U.S. Air Force
Mr. Richard Nelson, State Department
Lieutenant Colonel Stephen G. Nitzschke, U.S. Marine Corps
Commander Randall E. Ramel, U.S. Navy
Colonel Maritza Saenz Ryan, U.S. Army
Commander David J. Sasek, U.S. Navy
Lieutenant Colonel Daryl G. Treat, U.S. Air Force
Lieutenant Colonel Stephen G. Uyehata, U.S. Air Force
Lieutenant Colonel Douglas J. Wadsworth, U.S. Marine Corps

COLLEGE OF NAVAL COMMAND AND STAFF

GRADUATED WITH HIGHEST DISTINCTION

Major Craig S. Baumgartner, U.S. Army
Major Douglas C. DeLaMater, U.S. Air Force
Major Brian K. Flood, U.S. Army
Lieutenant Commander Geoffrey S. Gage, U.S. Navy
Lieutenant Commander Darren B. Guenther, U.S. Navy
Major Scott D. Leonard, U.S. Marine Corps
Major Chris Pappas, U.S. Marine Corps

GRADUATED WITH DISTINCTION

Lieutenant Colonel Randall J. Bagwell, U.S. Army
Major Richard Bohn, Jr., U.S. Air Force
Major John J. Bonin, U.S. Army
Major Kevin A. Cabanas, U.S. Air Force
Lieutenant Commander William R. Daly, U.S. Navy
Major Michael C. Donahue, U.S. Army
Major Christopher T. Drew, U.S. Army
Major Glenn R. Guenther, U.S. Marine Corps
Lieutenant Commander Jeremy D. Hahn, U.S. Navy
Lieutenant Commander Michael H. Hannan, U.S. Navy
Major David J. Horan, U.S. Army
Lieutenant Commander Virginia J. Kammer, U.S. Coast Guard
Lieutenant Commander Halsey D. Keats, U.S. Navy
Major Lorna N. Mahlock, U.S. Marine Corps
Major John D. Martin, U.S. Air Force
Mr. James A. McNaught, State Department
Major David Nathanson, U.S. Marine Corps
Major Gregory T. Puntney, U.S. Marine Corps
Major Wayne W. Straw, U.S. Air Force
Major Daniel B. Talati, U.S. Air Force
Major Joseph C. Weller, U.S. Army
Lieutenant Commander Thomas J. Welsh, U.S. Navy

COLLEGE OF DISTANCE EDUCATION

GRADUATED WITH HIGHEST DISTINCTION

Commander John M. Boyd, U.S. Navy Reserve
Commander Jonathan C. Burton, U.S. Coast Guard

Commander Larry R. Ciorlito, MSC, U.S. Navy
Captain Wayne E. Cliburn, U.S. Navy Reserve
Commander Kevin J. Delamer, U.S. Navy
Mr. Robert P. Gargoni, Jr., Department of Homeland Security, USCG,
New Orleans, LA
Mr. Samuel L. Horton, Senate Staff, Washington, DC
Mr. Brian Kiviat, Naval Research Lab, Washington, DC
Captain Thomas B. McGee, U.S. Marine Corps
Dr. Paul R. Muessig, Office of Naval Research, Arlington, VA
Major John M. Sappenfield, U.S. Marine Corps
Commander Eric J. Vogelbacher, U.S. Coast Guard
Commander Clifton M. Woodford, MC, U.S. Navy

GRADUATED WITH DISTINCTION

Lieutenant Jacob J. Abrams, U.S. Navy Reserve
Lieutenant Timothy G. Balunis, Jr., U.S. Coast Guard Reserve
Captain Thomas J. Belke, U.S. Navy Reserve
Mr. Scott C. Buchanan, Office of the Secretary of Defense, Washington, DC
Lieutenant Michael S. Cavallaro, U.S. Coast Guard
Lieutenant Commander David E. Ellison, U.S. Navy Reserve
Mr. Thomas G. Gallagher, Program Executive Office for Ships, Norfolk, VA
Ms. Vivian L. B. Gallups, U.S. Coast Guard Engineering Logistics Center,
Baltimore, MD
Commander John W. Gilman, U.S. Navy Reserve
Commander Richard K. Giroux, U.S. Navy
Commander Matthew W. Hahne, U.S. Navy Reserve
Mr. Richard C. Hersh, Jr., U.S. Coast Guard Headquarters, Washington, DC
Lieutenant Amy D. Hunt, NC, U.S. Navy Reserve
Colonel Wade M. Johnson, U.S. Marine Corps Reserve
Lieutenant Commander Joseph F. LeCato, Jr., U.S. Coast Guard
Captain Daniel R. MacLeod, U.S. Coast Guard
Mr. Alan D. Montgomery, Naval Surface Warfare Center, Dahlgren, VA
Commander Jeffrey E. Morse, U.S. Navy
Commander Marco A. Pati, U.S. Navy
Lieutenant Commander Brian K. Penoyer, U.S. Coast Guard
Mr. Patrick C. Potter, Office of Naval Research, Washington, DC
Major Joseph P. Price, U.S. Air Force
Mr. John A. Saputo, U.S. Army Headquarters, Washington, DC
Lieutenant David A. Schwind, U.S. Navy
Lieutenant Kurt M. Sellerberg, U.S. Navy
Mr. Gleason G. W. Snashall, Space and Naval Warfare Systems Center,
San Diego, CA
Mr. Scott W. Thompson, Joint Warfare Analysis Center, Dahlgren, VA
Commander Edward S. White, JAGC, U.S. Navy
Mr. Paul H. H. Williams, NASA, Goddard Space Flight Center, MD
Commander Paul R. Younes, U.S. Navy Reserve
Major William H. Zemp, U.S. Army

THE ACADEMIC PROCESSION AND REGALIA

For centuries, institutions of higher learning have dignified their ceremonies with an academic procession, a custom descending from the clerical procession. The procession is led by a marshal, followed by the student body and the academicians or faculty, attired in the robes prescribed for their respective degrees. Distinguished visitors and delegates follow the faculty, and last in the procession comes the president of the institution.

Each member of an academic procession ordinarily wears a cap, gown, and hood. In the procession today military faculty will not wear academic gowns. The earliest illustration of gowns worn at Oxford University somewhat resembles cassocks worn by English teachers who found good use for the hood, or cowl, as protection against the weather. A uniform American system of academic heraldry displays the level of degree, the field of study in which it was earned, and the institution by which it was granted.

It is the hood which provides academic regalia its color and offers the most information about its wearer. The silk lining of the hood bears the color, or colors, of the degree-granting college or university; its velvet facing reveals the color assigned to each area of study. The Bachelor's gown is relatively simple, falling in straight lines from an elaborate yoke and having pointed sleeves. The Master's gown is slightly more elaborate and fastens about the wrist. The Doctor's gown is marked by velvet panels down the front and around the neck, as well as by three bars of the same material on the well-shaped sleeves. It is cut more fully and may be ornamented. The hood worn is three feet in length for Bachelors, three and one-half feet for Masters, and four feet for Doctorates, with velvet trimming of two, three, and five inches in width respectively.

The edging, or facing, velvet of academic hoods indicates the area of study. The principal scholarly fields seen in the procession today include:

<i>Philosophy</i>	<i>Dark Blue</i>
<i>Arts, Letters, Humanities</i>	<i>White</i>
<i>Business Administration</i>	<i>Light Brown</i>
<i>Economics</i>	<i>Copper</i>
<i>Engineering</i>	<i>Orange</i>
<i>Law</i>	<i>Purple</i>
<i>International Affairs/Public Administration</i>	<i>Peacock Blue</i>

The American mortarboard, derived from the soft Oxford cap, is black. Its tassel, for holders of the bachelor's and master's degree, is usually black, while gold tassels are worn by holders of doctoral degrees and heads of institutions. The tassel is worn on the right side of the cap by undergraduates, on the left by holders of bachelor's and higher degrees.

PROGRAM

Music by Navy Band Northeast

Procession of the Students

Procession of the Faculty

Arrival of Official Party*

Parading of Colors*

National Anthem*

Invocation*

Welcome

Rear Admiral Jacob L. Shuford, U.S. Navy
President, Naval War College

Address

The Honorable Richard L. Armitage
President of Armitage International and
Former Deputy Secretary of State

Presentation of Robert E. Bateman International Prize Essay Award

Rear Admiral Joseph C. Strasser, U.S. Navy (Ret.)
Executive Director, Naval War College Foundation

Presentation of the Captain Walter B. Woodson, Jr., Academic Prize

Rear Admiral Joseph C. Strasser, U.S. Navy (Ret.)
Executive Director, Naval War College Foundation

**Presentation of the McGinnis Family Award for Outstanding Performance
in Nonresident Education**

Mrs. Herbert W. Epstein

Presentation of the Zimmerman/Gray International Essay Award

Mr. Gilson B. Gray III

Presentation of Navy League Awards

The Navy League—Stephen Bleeker Luce Award
The Navy League—William Sowden Sims Award
Captain Shirley A. Hill, U.S. Navy (Ret.)
Southern New England Area President
Navy League of the United States

Presentation of Faculty Awards

Presentation of Graduates

Naval Command College
College of Naval Warfare
College of Naval Command and Staff
Naval Staff College
College of Distance Education

Presentation of Diplomas

Charge to Graduates

Rear Admiral Jacob L. Shuford, U.S. Navy

Benediction*

Departure of Official Party*

*Guests please stand



**THE HONORABLE RICHARD L. ARMITAGE
PRESIDENT OF ARMITAGE INTERNATIONAL AND
FORMER DEPUTY SECRETARY OF STATE**

Beginning March 2005, Richard L. Armitage became President of Armitage International. Previously, his nomination as Deputy Secretary of State was confirmed by the Senate on March 23, 2001. He was sworn in on March 26, 2001.

Prior to returning to government service in 2001, Mr. Armitage was President of Armitage Associates L.C. from May 1993 until March 2001. He had been engaged in a range of worldwide business and public policy endeavors as well as frequent public speaking and writing.

From March 1992 until his departure from public service in May 1993, Mr. Armitage (with the personal rank of Ambassador) directed U.S. assistance to the new independent states (NIS) of the former Soviet Union.

From 1989 through 1992, Mr. Armitage filled key diplomatic positions as Presidential Special Negotiator for the Philippines Military Bases Agreement and Special Mediator for Water in the Middle East. President George H. W. Bush sent him as a Special Emissary to Jordan's King Hussein during the 1991 Gulf War.

In the Pentagon from June 1983 to May 1989, he served as Assistant Secretary of Defense for International Security Affairs.

In May 1975 Mr. Armitage came to Washington as a Pentagon consultant and was posted in Tehran, Iran, until November 1976. Following two years in the private sector, he took the position as Administrative Assistant to Senator Robert Dole of Kansas in 1978. In the 1980 Reagan campaign, Mr. Armitage was senior advisor to the Interim Foreign Policy Advisory board, which prepared the President-Elect for major international policy issues confronting the new administration. From 1981 until June 1983 Mr. Armitage was Deputy assistant Secretary of Defense for East Asia and Pacific Affairs in the Office of the Secretary of Defense.

Born in 1945, Mr. Armitage graduated in 1967 from the U.S. Naval Academy, where he was commissioned an Ensign in the U.S. Navy. He served on a destroyer stationed on the Vietnam gunline and subsequently completed three combat tours with the riverine/advisory forces in Vietnam. Fluent in Vietnamese, Mr. Armitage left active duty in 1973 and joined the U.S. Defense Attache Office, Saigon. Immediately prior to the fall of Saigon, he organized and led the removal of Vietnamese naval assets and personnel from the country.

He has received numerous U.S. military decorations as well as decorations from the governments of Thailand, Republic of Korea, Bahrain, and Pakistan.

Mr. Armitage was most recently awarded the Department of State Distinguished Service Award. He has been awarded the Department of Defense Medal for Distinguished Public Service four times, the Secretary of Defense Medal for Outstanding Public Service, the Chairman of the Joint Chiefs Award for Outstanding Public Service, the Presidential Citizens Medal, presented by the President to citizens who have performed exemplary deeds of service, and the Department of State Distinguished Honor Award.

REAR ADMIRAL JACOB L. SHUFORD, U.S. NAVY PRESIDENT, NAVAL WAR COLLEGE

Rear Admiral Jacob L. Shuford was commissioned in 1974, from the NROTC program at the University of South Carolina. His initial assignment was to USS *Blakley* (FF 1072) where he served in the operations department.

In 1979, following a tour as Operations and Plans Officer for the Commander, Naval Forces Korea, he was selected as an Olmsted Scholar and studied two years in France at the Paris Institute of Political Science. He also holds masters' degrees in Public Administration (Finance) from Harvard and in National Security and Strategic Studies from the Naval War College.

After completing department head tours as Operations Officer in USS *Deyo* (DD 989) and in USS *Mahan* (DDG 42), he commanded USS *Aries* (PHM 5). His first tour in Washington included assignments to the Staff of the Chief of Naval Operations and Office of the Secretary of the Navy.

Rear Adm. Shuford returned to sea in 1992 to command USS *Rodney M. Davis* (FFG 60), Battle "E" winner and part of the USS *Independence* Battle Group. He assumed command of USS *Gettysburg* (CG 64) in January 1998, deploying to Fifth and Sixth Fleet operating areas as Air Warfare Commander (AWC) for the USS *Enterprise* Battle Group. *Gettysburg* played a key role in the Adriatic during the Kosovo crisis and the Persian Gulf during Operation *Desert Fox*.

Returning to the Pentagon and the Navy Staff (N86), he directed the Surface Combatant Force Level Study (SCFLS), establishing numbers and types of combatant ships required by the Navy. Following this task, he was assigned to the Plans and Policy Division (N3/N5) as Chief of Staff for the Navy's Roles and Missions Organization, coordinating and defending the Navy's positions in response to the national-level Commission on Roles and Missions of the Armed Services (CORM). He finished his most recent Pentagon tour as a Division Chief in J8—the Force Structure, Resources, and Assessments Directorate of the Joint Staff—where he worked Joint Warfighting requirement issues, primarily in the Theater Air and Missile Defense mission area. His most recent Washington assignment was to the Office of Legislative Affairs as Director of Senate Liaison.

In October 2001 he assumed duties as Assistant Commander Navy Personnel Command for Distribution (the Navy's Head Detailer). Responsible for the assignment of more than 370,000 Navy men and women, Rear Adm. Shuford played a lead role in the conceptual development and initial implementation of Project Sea Warrior. In August 2003 he assumed command of the *Abraham Lincoln* Carrier Strike Group and served as Third Fleet's Syndicate Lead and Operational Agent for Theater Air and Missile Defense. He assumed command of the Naval War College in Newport, Rhode Island, on 12 August 2004. He is the 51st officer to serve as President.

His personal awards include the Defense Superior Service Medal, the Legion of Merit (five awards), the Bronze Star, the Meritorious Service Medal (three awards), the Navy Commendation Medal (three awards), and the Navy Achievement Medal.



NAVAL COMMAND COLLEGE

Colonel Mohamed Kaidi, Algerian Armed Forces
Commander Julio Alberto Graf, Argentine Navy
Captain Michael van Balen, Royal Australian Navy
Commander Akhtar Habib, (ND), psc, BN, Bangladesh Navy
Captain Celso Luiz Nazareth, Brazilian Navy
Captain Emil Eftimov, Bulgarian Navy
Captain Martin Che Nforbinson, Cameroon National Navy
Captain(N) William Truelove, Canadian Forces
Commander Ignacio Mardones, Chilean Navy
Captain Roberto Sachica Mejia, Colombian Navy
Commander Benny Batista, Dominican Republic Navy
Captain Mohamed Abd El-Aziz Brai, Egyptian Navy
Lieutenant Colonel Harri Niskanen, Finnish Defense Forces
Commander Johann de Villars, French Navy
Commander Guenther Fritz, German Navy
Captain Timothy Samuel Appiah, Ghana Navy
Commander Georgios Maragkoudakis, Hellenic Navy
Captain Monty Khanna, Indian Navy
Captain Yoram Laks, Israel Navy
Captain Carlo Massagli, Italian Navy
Captain Gojiro Watanabe, Japan Maritime Self Defense Force
Lieutenant Colonel Ibrahim Alnaimat, Royal Jordanian Naval Force
Colonel Daniel K. Muvaa, Kenyan Navy
Commander Youn, Seong Han, Republic of Korea Navy
Colonel Jassim Mohammed Al-Ansari, Kuwait Naval Forces
Lieutenant Colonel Nazih Jbaily, Lebanese Naval Forces
Commander Abd Rahman bin Zainuddin, Royal Malaysian Navy
Commander Ruben Ceballos Guevara, Mexican Navy
Commander Mohammed Anesrif, Royal Moroccan Navy
Captain Nils Helle, Royal Norwegian Navy
Captain Musallam bin Saleh bin Said Al Rawahi, Royal Navy of Oman
Captain Mohammad Tariq Iqbal Sharafi, Pakistan Navy
Captain Danilo M. Cortez, Philippine Navy
Captain Jerzy Czeslaw Lenda, Polish Navy
Colonel Ghanim Rashid Al-Sulaiti, Qatar Emiri Navy
Commander Ionel Dan Ciocoiu, Romanian Naval Forces
Colonel Tan, Wei Ming, Republic of Singapore Navy
Captain Fernando Zumalacarreghi Luxán, Spanish Navy
Captain D Shirantha Udawatte, Sri Lanka Navy
Commander Jan Thornqvist, Royal Swedish Navy
Mr. Hsia, Kuang-ya, Taiwan Navy



Commander Bhanupan Sapprasert, Royal Thai Navy
Commander Oualid Zaouali, Tunisian Navy
Captain Recep Bülent Şenses, Turkish Navy
Commander Volodymyr Polischuk, Ukrainian Navy
Colonel Mohamed Abdulla Saleh Alshehy, United Arab Emirates Naval Force
Commander Martin Connell, Royal Navy
Colonel Chet Arnold, United States Marine Corps
Captain Bruce Bole, United States Navy

COLLEGE OF NAVAL WARFARE

Commander Michael D. Angove, U.S. Navy
Colonel Chester A. Arnold, U.S. Marine Corps
Captain George H. Baker, Jr., U.S. Navy
Ms. Yvette D. Barnes, National Security Agency
Captain Vernon D. Bashaw, U.S. Navy
Colonel Brian D. Beaudreault, U.S. Marine Corps
Commander Kathy T. Becker, NC, U.S. Navy
Lieutenant Colonel Thomas L. Bergfeld, U.S. Army Reserve
Lieutenant Colonel Daniel C. Blaettler, U.S. Air Force
Lieutenant Colonel Carl H. Block, U.S. Air Force
Captain Bruce S. Bole, U.S. Navy
Lieutenant Colonel Joseph Bowe, U.S. Marine Corps
Lieutenant Colonel Robert S. Bridgford, U.S. Army
Lieutenant Colonel Gregg W. Brinegar, U.S. Marine Corps
Lieutenant Colonel Francis M. Brown, U.S. Air Force
Commander David R. Bustamante, CEC, U.S. Navy
Mr. Michael L. Butt, Department of Energy
Mr. Robert J. Campbell, Defense Contract Management Agency
Commander James L. Christie, U.S. Navy
Lieutenant Colonel Dan L. Clark, U.S. Air Force
Lieutenant Colonel Robert D. Clark, U.S. Marine Corps
Colonel Robert E. Claypool, U.S. Marine Corps
Colonel James C. Close, U.S. Army
Lieutenant Colonel Charles P. Corley, U.S. Air Force
Lieutenant Colonel Derik W. Crotts, U.S. Army
Colonel Vince E. Cruz, U.S. Marine Corps
Colonel Scott A. Dalke, U.S. Marine Corps
Colonel Tim L. Day, U.S. Army
Lieutenant Colonel Joseph J. Dichairo, U.S. Army
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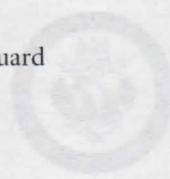
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