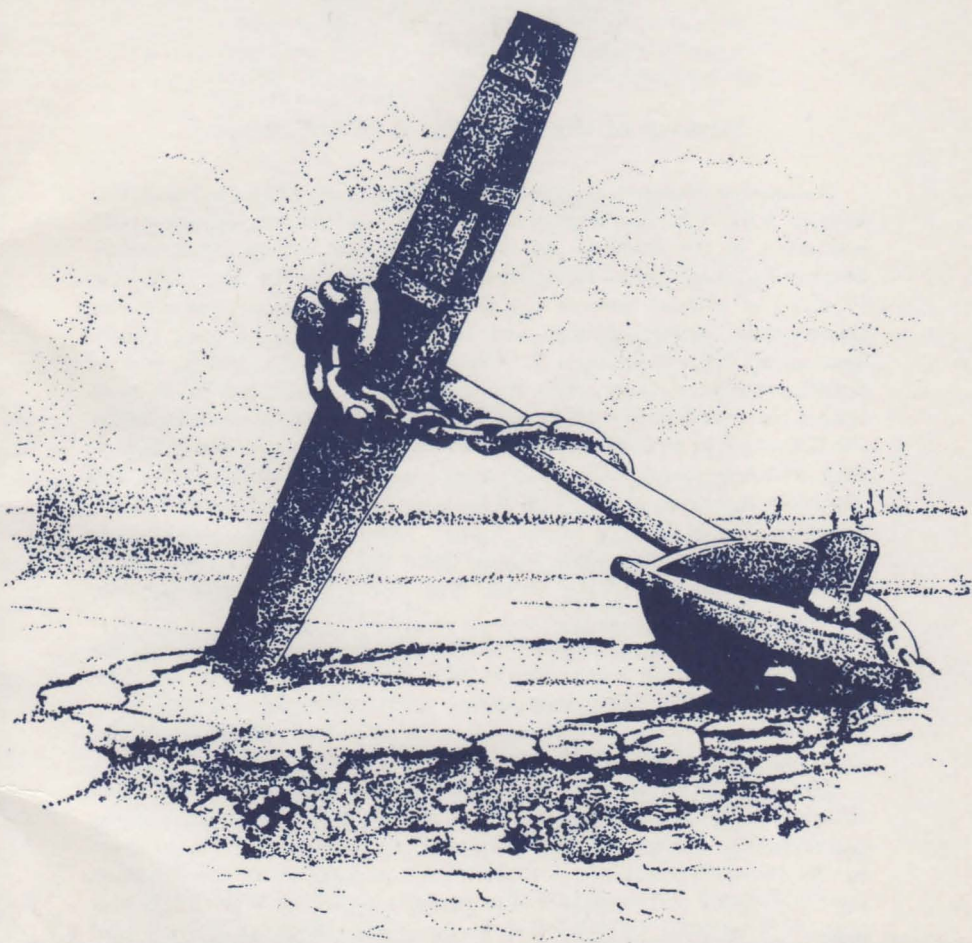




Naval War College, Newport, Rhode Island



GRADUATION EXERCISE  
16 JUNE 1995



## History of the U.S. Naval War College

Founded in Newport, Rhode Island on October 6, 1884, the Naval War College is the oldest war college in the nation, and the first military service institution in the world to be designated a war college. Commodore Stephen B. Luce was the first president and organized the War College as "a place of original research on all questions relating to war and the statesmanship connected with war, or the prevention of war." These foundations were built upon by Captain Alfred Thayer Mahan, second president of the College, who had originally been selected by Luce to initiate the course in Naval History. Of all the men who were to influence the institution in its early years, none was to have a more profound impact. Mahan's views deeply affected such leaders as Henry Cabot Lodge and Theodore Roosevelt and through them and others helped shape the United States' destiny at the turn of the century. Mahan's writings, published as *The Influence of Seapower Upon History, 1660-1783*, gained him worldwide acclaim and established the Naval War College as an internationally respected institution.

Functioning continuously since 1884, except for brief periods during the Spanish-American War and World War I, the War College numbers among its graduates such distinguished naval officers as Admirals Sims, Spruance, King, Nimitz, and Halsey, in addition to many others who today are holding prominent military positions.

The work begun more than one hundred years ago by Luce and Mahan continues today. As graduates well know, the curriculum is both demanding and rewarding. For the military professional, the unique education provided by the Naval War College is unrivaled. In recognition of the academic rigor and educational excellence of its program, the Naval War College was accredited in 1991 by the New England Association of Schools and Colleges to award a Master of Arts Degree in National Security and Strategic Studies.



## THE ACADEMIC PROCESSION AND REGALIA

For centuries, institutions of higher learning have dignified their ceremonies with an academic procession, a custom descending from the clerical procession. The procession is led by a marshal, followed by the student body and the academicians or faculty, each attired in the robes prescribed for his degree. Distinguished visitors and delegates follow the faculty and, last in the procession, comes the president of the institution.

Each member of an academic procession ordinarily wears a cap, gown, and hood. In the procession today military faculty will not wear academic gowns. The earliest illustration of gowns worn at Oxford University somewhat resembles cassocks worn by English teachers who found good use for the hood, or cowl, as protection against the weather. A uniform American system of academic heraldry displays the level of degree, the field of study in which it was earned, and the institution by which it was granted.

It is the hood which provides academic regalia its color and offers the most information about its wearer. The silk lining of the hood bears the color, or colors, of the degree-granting college or university; its velvet facing reveals the color assigned to each area of study. The Bachelor's gown is relatively simple, falling in straight lines from an elaborate yoke and having pointed sleeves. The Master's gown is slightly more elaborate and fastens about the wrist. The Doctor's gown is marked by velvet panels down the front and around the neck, as well as by three bars of the same material on the well-shaped sleeves. It is cut more fully and may be ornamented. The hood worn is three feet in length for Bachelors, three and one-half feet for Masters, and four feet for Doctorates, with velvet trimming of two, three, and five inches in width respectively.

The edging, or facing, velvet of academic hoods indicates the area of study. The principal scholarly fields seen in the procession today include:

Philosophy	Dark Blue
Arts, Letters, Humanities	White
Business Administration	Light Brown
Economics	Copper
Engineering	Orange
Law	Purple
International Affairs/Public Administration	Peacock Blue

The American mortarboard, derived from the soft Oxford cap, is black. Its tassel, for holders of the bachelor's and master's degree, is usually black, while gold tassels are worn by holders of doctoral degrees and heads of institutions. The tassel is worn on the right side of the cap by undergraduates, on the left by holders of bachelor's and higher degrees.

## **NAVAL WAR COLLEGE**

**Newport, R.I.**

### **DISTINGUISHED STUDENTS JUNE 1995**

#### **COLLEGE OF NAVAL WARFARE**

##### **GRADUATED WITH HIGHEST DISTINCTION**

LTC William H. Deane, USAR  
COL James M. Johnson, USA  
COL Claude R. Kehler, USAF  
LtCol Joseph J. McMenamin, USMC  
COL Guy B. Roberts, USMC

Lt Col Stefan Eisen, Jr., USAF  
CAPT Steven K. Johnson, USN  
Lt Col Daniel C. McCorry, Jr., USAF  
Lt Col Douglas W. Owens, USAF

##### **GRADUATED WITH DISTINCTION**

CDR Ricky L. Blackwood, USNR  
CDR Russel S. Carnot, USN  
COL Jack C. Cuddy, USMC  
CDR Peter J. Frothingham, USN  
CDR David W. Gillard, USN  
LtCol James V. Huston, USMC  
CDR Steven D. Kornatz, USN  
CDR Alicia M. Nemec, JAGC, USN  
COL Edward D. Phelan II, USAF  
Lt Col Jay E. Seward II, USAF  
Mr. Arthur R. Thompson,  
National Security Agency

CDR Clinton J. Butler, MC, USN  
CDR Susan M. Chiaravalle, USN  
LtCol George P. Fenton, USMC  
LtCol William B. Garrett, USMC  
LTC Jay W. Hood, USA  
CDR Bradley E. Johanson, USN  
LTC Maxie L. McFarland, USA  
LTC Nathan W. Noyes, USA  
CDR Wayne L. Ritter, Jr., JAGC, USN  
LTC William H. Speer, USA  
Ms. Mary Tracy, Department of State  
COL Steven R. West, USA

#### **COLLEGE OF NAVAL COMMAND AND STAFF**

##### **GRADUATED HIGHEST DISTINCTION**

MAJ John D. Foldberg, USMC  
LCDR Michael R. Michaels, USN  
MAJ Norman J. Robison, USMC  
MAJ Robert E. Suminsby, Jr., USAF  
LCDR Richard D. Zeigler, JAGC, USN

CDR Bradley M. Jacobs, USCG  
CDR Diana M. Novak, MSC, USN  
MAJ Gregory C. Sieminski, USA  
MAJ Linda E. Torrens, USAF

##### **GRADUATED WITH DISTINCTION**

MAJ Stephen D. Austin, USA  
LCDR William G. Dubyak, USN  
MAJ Steven G. Fox, USA  
LCDR Shawn K. Hamilton, CEC, USN  
MAJ Troy A. Hithe, USAF  
MAJ James W. Hyatt, USAF  
MAJ John D. Jordan, USA

MAJ Stephen W. Crowell, USMC  
LCDR Michael L. Dunn, USNR  
MAJ David B. Glade II, USAF  
LCDR William J. Harden, USN  
MAJ Richard G. Houck, USMC  
MAJ Glenn E. James, USAF  
LCDR Douglas S. Killey, USN



LCDR Randy H. King, USN  
 LCDR Jeffrey C. Long, USN  
 LCDR Mark C. Mohr, USN  
 LCDR Richard J. Preston, Jr., USCG  
 LCDR Carole J. Smith, USN  
 LCDR Charles A. Sternberg, USN  
 MAJ Raymond A. Thomas III, USA  
 LCDR Paul R. Wrigley, CHC, USNR

MAJ Bruce A. Litchfield, USAF  
 MAJ William R. Mitchell, USMC  
 MAJ Denise O'Hora-Webb, USAF  
 MAJ Michael O. Rowell, USMC  
 MAJ Glenn T. Starnes, USMC  
 MAJ Susan G. Sweatt, USMC  
 MAJ Stuart D. Weinstein, USMC

## NAVAL STAFF COLLEGE

### GRADUATED WITH DISTINCTION

CAPT Hassan Hamdar, Lebanese Navy  
 MAJ Chia, Huan Boon, Republic of Singapore Navy  
 LCDR Lakshman T.B. Illangakoon, Sri Lanka Navy  
 LCDR Semih Cetin, Turkish Navy  
 LT Ludwig Vera, Venezuelan Navy

## COLLEGE OF CONTINUING EDUCATION

### GRADUATED WITH HIGHEST DISTINCTION

CDR Mark H. Crouter, USN  
 LT Gregory J. Florence, USN  
 CAPT David A. Spriggs, USNR  
 Mr. Dennis B. Wilson

LT Brent G. Filbert, JAGC, USN  
 LCDR Cynthia A. Murnan, USN  
 Mrs. Lynda B. Streight  
 Mr. Robert T. Wirt

### GRADUATED WITH DISTINCTION

Mr. Robert M. Balonis  
 LCDR Jeffrey J. Burtch, USN  
 LCDR Stephen F. Christie, USN  
 LCDR Jean S. Cohn, NC, USN  
 CDR David H. Davis, USNR  
 CDR Cynthia P. Dillon, USN  
 LT Stephen P. Ferris, SC, USNR  
 CAPT Thomas J. Flanagan, USN  
 LCDR Joseph A. Gattuso, USN  
 CAPT Kent M. Grealish, SC, USNR  
 Mr. Martin J. Guyotte  
 LCDR Mark D. Lawton, JAGC, USN  
 CDR Christopher E. McAteer, USNR  
 CDR Robert D. Metcalfe III, JAGC, USNR  
 CDR Denise E. Murphy, USNR  
 LT Thomas C. Schmitt, USN  
 Lt Col David E. Stein, USAFR  
 LTC Lawrence G. Thompson, USAR  
 MAJ Kenyon R. Walker, Canadian Armed Forces

CDR David P. Brown, USN  
 LT Mary A. Chamberlain, USN  
 LCDR Rick Clabby, USNR  
 CAPT Mary A. Cronin, NC, USN  
 Mrs. Robin K. DeStefano  
 LCDR Thomas J. Eccles, USN  
 LT Michael S. Fijalka, USCG  
 LtCol Albert T. Fragola, USAR  
 Mrs. Janice L. Gess  
 MAJ Leo J. Grogan, USMC  
 LT Werner H. Jurinka, USN  
 LCDR John P. Long, USN  
 LT Charles N. McHardie, Royal Australian Navy  
 MAJ Gary R. Oles, USMC  
 LT Kurt H. Statts, USN  
 CDR Jeffrey H. Sunday, USNR  
 LT Jeffrey P. Tilbury, USN

## PROGRAM

Music by Northeastern Navy Band

Procession of the Students

Procession of the Faculty

Arrival of Official Party\*

Parading of Colors\*

National Anthem\*

Newport Navy Choristers

Invocation\*

Captain William P. Dillon, CHC, U.S. Navy

Welcome

Rear Admiral Joseph C. Strasser, U.S. Navy  
President, Naval War College

Address

General John M. Shalikashvili, U.S. Army  
Chairman of the Joint Chiefs of Staff

Presentation of President's Prize

Mr. Townsend Hornor  
Trustee Emeritus, Naval War College Foundation  
Sponsored by Mr. Edward P. Snyder, Jr.

Presentation of Admiral Richard G. Colbert Memorial Prize

Mrs. Prudence Colbert Mackall

Presentation of J. William Middendorf II Award for Student Research

Ambassador J. William Middendorf II

Presentation of B. Franklin Reinauer II Defense Economics Prize

Mr. B. Franklin Reinauer II

Presentation of Armed Forces Communications and Electronics  
Association Award

Mr. Harry L. Gustafson III  
President, Rhode Island Chapter  
Armed Forces Communications and Electronics Association

Presentation of Military Operations and International Law Prize

Mrs. Mary Ellen Hanley  
Regional Vice President, Naval War College Foundation

Presentation of U.S. Marine Corps Association Award  
Colonel Lou Piantadosi, U.S. Marine Corps (Ret.)  
Assistant Director, Marine Corps Association

Presentation of Robert E. Batemans International Prize Essay Award  
Mrs. Robert E. Bateman

Presentation of Captain Walter B. Woodson, Jr. Academic Memorial Prize  
Mrs. Walter B. Woodson, Jr.

Presentation of Naval War College Foundation Award for Outstanding  
Performance in Nonresident Education  
Mr. Frederick C. Brehm  
Chairman, Naval War College Foundation

Presentation of Vice Admiral John T. Hayward College of Continuing  
Education Correspondence Course Award  
Rear Admiral Joseph C. Strasser, U.S. Navy

Presentation of Director of Naval Intelligence Essay Award  
Presentation of Director, Defense Intelligence Agency Essay Award  
Captain David R. Carrington, U.S. Navy

Presentation of Employment of Civilian Personnel Essay Prize  
Dr. Diane M. Disney

Presentation of Red River Valley Fighter Pilots Association Award  
Rear Admiral Joseph C. Strasser, U.S. Navy

Presentation of Navy League Awards  
The Navy League - Stephen Bleeker Luce Award  
The Navy League - William Sowden Sims Award  
Mr. William C. Kelley, Jr.  
Past National President, Navy League of the United States

Presentation of Graduates  
Naval Command College  
College of Naval Warfare  
College of Naval Command and Staff  
Naval Staff College  
College of Continuing Education

Closing Remarks  
Rear Admiral Joseph C. Strasser, U.S. Navy

Benediction\*  
Captain William P. Dillon, CHC, U.S. Navy

\*Guests will please stand





**General John M. Shalikashvili, U.S. Army  
Chairman of the Joint Chiefs of Staff**

General John M. Shalikashvili was appointed the thirteenth Chairman of the Joint Chiefs of Staff by President Clinton and assumed his duties on 25 October 1993. In this capacity, he is the principal military advisor to the President, the Secretary of Defense, and the National Security Council.

Born in Warsaw, Poland, he graduated from Bradley University with a Bachelor's Degree in Mechanical Engineering. He also holds a Master's Degree in International Affairs from George Washington University. His military education includes the Naval Command and Staff College and the United States Army War College.

Upon graduation from Officer Candidate School in 1959, he was commissioned a second lieutenant in the Artillery. For the next 16 years, he served in a variety of command and staff positions in Alaska, the continental United States, Germany, Vietnam, and Korea. In 1975 he assumed command of the 1st Battalion, 84th Field Artillery. After attending the Army War College, he was assigned to Vicenza, Italy, as the Assistant Chief of Staff, G3 of the Southern European Task Force. In 1979, he assumed command of Division Artillery, 1st Armored Division, Germany. His next assignment was Chief of the Politico-Military Division, Office of the Deputy Chief of Staff for Operations and Plans, Department of the Army. After selection for promotion to Brigadier General, he served as Deputy Director, Strategy, Plans, and Policy, Office of the Deputy Chief of Staff for Operations and Plans. In 1984, he returned to Germany and the 1st Armored Division as an Assistant Division Commander. Selected for promotion to Major General, he returned to the Army Staff as Assistant Deputy Chief of Staff for Operations and Plans (Joint Affairs) and Director, Strategy, Plans, and Policy, Office of the Deputy Chief of Staff for Operations and Plans. From June 1987 to August 1989, he served as Commander of the 9th Infantry Division (Motorized).

Selected for promotion to Lieutenant General in August 1989, he returned to Germany and assumed duties as Deputy Commander in Chief, United States Army, Europe and Seventh Army. In April 1991, he assumed command of Operation PROVIDE COMFORT before returning that August to Washington, D.C. as Assistant to the Chairman of the Joint Chiefs of Staff. General Shalikashvili was Supreme Allied Commander, Europe and Commander-in-Chief, United States European Command from June 1992 until he assumed his current duties.

He is married to the former Joan E. Zimpelman and they have a son, Brant, who is a student at Washington State University.





**Rear Admiral Joseph C. Strasser, USN**  
**President, Naval War College**

Rear Admiral Joseph Charles Strasser was born in Camden, New Jersey on 3 September 1940. He graduated from the Naval Academy and was commissioned an Ensign in June 1963. While at the Naval Academy, he took part in an exchange program between the United States and Chilean Naval Academies.

Admiral Strasser's initial assignment following graduation was as an exchange officer with the Argentine Navy, serving aboard the FRAGATA ARA LIBERTAD. In January 1964, he reported aboard USS BUCK (DD 761) where he served as Combat Information Center Officer and Operations Officer until August 1966. From September 1966 until May 1968, he was assigned as Aide and Flag Lieutenant to Commander, Cruiser-Destroyer Flotilla 9 and Commander, Cruiser-Destroyer Group Seventh Fleet.

In July 1968, Admiral Strasser entered the Fletcher School of Law and Diplomacy, Tufts University, where he remained until July 1971. He earned Master's Degrees in International Relations and in International Law and Diplomacy, and a Doctor of Philosophy in Political Science. In 1971-1972, he attended the Command and Staff Course here at the Naval War College.

From September 1972 to April 1974, Admiral Strasser served as Executive Officer of USS MEYERKORD (FF 1058) in San Diego, California. Upon completion of that tour, he was assigned for three years to the staff of the Chief of Naval Operations as a member of the Strategic Action Group within the Strategy, Plans and Policy Division. He returned to San Diego to command USS O'CALLAHAN (FF 1051) from October 1977 to October 1979. The following month, he was again assigned to the Strategy, Plans and Policy Division.

From August 1981 to 1983, Admiral Strasser was stationed at the U.S. Naval Academy as Fifth Battalion Officer and Officer in Charge of the Fourth Class Regiment. In September 1983, he became Executive Assistant and Senior Aide to the Commander in Chief, U.S. Pacific Command—a post he held until May 1985 when he detached to report as Commander, Destroyer Squadron 35.

In September 1986, Admiral Strasser assumed the position of Executive Assistant to the Chairman, Joint Chiefs of Staff. In January 1987, he was selected for promotion to Rear Admiral and departed to assume command of Cruiser-Destroyer Group 3 on 24 September 1988. On 17 July 1990, he became the 45th President of the Naval War College.

He is married to the former Barbara Anne Wagner of Camden, New Jersey. They have four children: Patricia, who is married to LT Greg Jimenez, Joseph Jr., Andrew, and Mary Kathryn.

## STUDENT BODY

### NAVAL COMMAND COLLEGE

Captain Guillermo Jorge Duhalde, Argentine Navy  
Captain Brian D. Robertson, Royal Australian Navy  
Captain Roberto Agnese Fayad, Brazilian Navy  
Commander Andre Nadeau, Canadian Forces  
Commander Miguel Silva Cunich, Chilean Navy  
Commander s.g. Vagn Kristensen, Royal Danish Navy  
Commander Hector Holguin D., Ecuadorian Navy  
Commander Samy Soliman Mahmoud Soliman, Egyptian Navy  
Commander Ari A. Uttula, Finnish Navy  
Commander Bruno Paulmier, French Navy  
Commander Norbert Wolfgang Hermann, German Navy  
Commander Spyridon Vlachos, Hellenic Navy  
Captain Sanjeev Bhasin, Indian Navy  
Commander Inon Ben-Zur, Israeli Defense Force  
Captain Kazuo Takahashi, Japan Maritime Self-Defense Force  
Commander Yu, Weon Sik, Republic of Korea Navy  
Commander Syed Abu Bakar Sidik bin Syed Burhan Al-Cadery,  
Royal Malaysian Navy  
Commander Mostapha Adile, Royal Moroccan Navy  
Captain David Ian Ledson, Royal New Zealand Navy  
Captain Anders Sverre Veel, Royal Norwegian Navy  
Commander Adam Mazurek, Polish Navy  
Lieutenant Colonel Ali Salem Jaber Al-Hassan, Qatari Emiri Navy  
Captain 1st Rank Viktor G. Konusov, Russian Federation Navy  
Captain Faraj Hmood Ghuthyan Al-Rodhan, Royal Saudi Naval Forces  
Commander Robert William Higgs, South African Navy  
Captain Jose M. Garate Martinez, Spanish Navy  
Captain Jorgen Ericsson, Royal Swedish Navy  
Mr. Tseng, Nien-San, Taiwan ROC Navy  
Captain Panlop Tamsanont, Royal Thai Navy  
Captain Yilmaz Aklar, Turkish Navy  
Captain Abdulla Ateiq Bin Saifan, United Arab Emirates Navy  
Commander Graham Patrick Ramsay, Royal Navy  
Captain Robert M. Hartling, U.S. Navy  
Commander Ruben O. Torres, Uruguayan Navy  
Commander Oscar A. Betancourt Patiño, Venezuelan Navy



## COLLEGE OF NAVAL WARFARE

Lieutenant Colonel Paul C. Allen, U.S. Marine Corps  
Lieutenant Colonel Robert M. Awtrey, U.S. Air Force  
Lieutenant Colonel John M. Betts, U.S. Air Force  
Lieutenant Colonel Michael J. Billings, U.S. Air Force  
Commander David W. Birt, U.S. Naval Reserve  
Commander Ricky L. Blackwood, U.S. Naval Reserve  
Lieutenant Colonel Gary L. Border, U.S. Army  
Commander Michael E. Boyd, U.S. Navy  
Colonel Jonathan W. Brake, U.S. Army  
Commander John A. Brown, Jr., U.S. Navy  
Commander Andres A. Brugal, U.S. Navy  
Mr. James L. Bruno, Department of State  
Lieutenant Colonel George M. Bryan, U.S. Army  
Lieutenant Colonel Joe C. Burgin III, U.S. Marine Corps  
Lieutenant Colonel Paul J. Burnett, U.S. Air Force  
Commander Clinton J. Butler, MC, U.S. Navy  
Commander Russell S. Carnot, U.S. Navy  
Lieutenant Colonel James P. Carothers, U.S. Marine Corps  
Lieutenant Colonel Randal R. Castro, U.S. Army  
Commander Susan M. Chiaravalle, U.S. Navy  
Commander Keith Coddington, U.S. Coast Guard  
Lieutenant Colonel Timothy C. Conway, U.S. Marine Corps  
Lieutenant Colonel John W. Cowan, Jr., U.S. Marine Corps  
Commander James C. Cox, U.S. Navy  
Colonel Jack C. Cuddy, U.S. Marine Corps  
Captain Kathleen M. Cummings, U.S. Navy  
Lieutenant Colonel Michael J. Davenport, U.S. Air Force Reserve  
Lieutenant Colonel William H. Deane, U.S. Army Reserve  
Mr. David J. Delia, Central Intelligence Agency  
Lieutenant Colonel David A. Dellavolpe, U.S. Air Force  
Lieutenant Colonel James E. Dill, U.S. Air Force  
Lieutenant Colonel Charles F. Doroski, U.S. Army  
Lieutenant Colonel Terrence P. Dugan, U.S. Marine Corps  
Lieutenant Colonel Stefan Eisen, Jr., U.S. Air Force  
Commander David W. Faasse, U.S. Navy  
Lieutenant Colonel George P. Fenton, U.S. Marine Corps  
Commander Michael J. Filkins, U.S. Naval Reserve  
Colonel Richard W. Fisher, U.S. Air Force Reserve  
Lieutenant Colonel Ronald F. Franks, U.S. Marine Corps  
Commander Peter J. Frothingham, U.S. Navy  
Commander Stuart D. Funk, SC, U.S. Navy  
Lieutenant Colonel William B. Garrett, U.S. Marine Corps  
Lieutenant Colonel John F. Gaughan II, U.S. Air Force

Commander David W. Gillard, U.S. Navy  
Lieutenant Colonel William P. Goodwin, U.S. Army  
Commander Kenneth A. Graber, U.S. Navy  
Lieutenant Colonel Leonard A. Grasso, U.S. Army  
Captain Gregory J. Greetis, U.S. Naval Reserve  
Commander Lois H. Gruendl, U.S. Navy  
Commander Peter M. Hackett, U.S. Naval Reserve  
Commander Michael J. Hall, U.S. Coast Guard  
Captain Richard D. Handy, MC, U.S. Navy  
Lieutenant Colonel Gary L. Harris, U.S. Army  
Captain Robert M. Hartling, U.S. Navy  
Lieutenant Colonel Michael C. Henchey, U.S. Air Force  
Commander Thomas J. Hewitt, U.S. Navy  
Colonel James L. Hickey, U.S. Army  
Mr. John C. Hodell  
Lieutenant Colonel Jay W. Hood, U.S. Army  
Lieutenant Colonel John B. Hulick, U.S. Marine Corps  
Colonel Tyranny A. Hunter, U.S. Army  
Lieutenant Colonel James V. Huston, U.S. Marine Corps  
Lieutenant Colonel Maurice B. Hutchinson, U.S. Marine Corps  
Lieutenant Colonel John O. Innes, U.S. Army  
Mr. Steven J. Jackson, Maritime Administration  
Lieutenant Colonel Enrique A. Janer, U.S. Army  
Mr. Darrell A. Jenks, Department of State  
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Colonel James M. Johnson, U.S. Army  
Captain Steven K. Johnson, U.S. Navy  
Colonel Kenneth S. Kapka, U.S. Air Force  
Commander Andrew T. Karakos, U.S. Navy  
Lieutenant Colonel Alfred J. Karle, Jr., U.S. Marine Corps  
Colonel Claude R. Kehler, U.S. Air Force  
Lieutenant Colonel Thomas R. Kelly, U.S. Marine Corps  
Lieutenant Colonel Brian R. Kerins, U.S. Air Force  
Lieutenant Colonel Michael D. Kessler, U.S. Marine Corps  
Lieutenant Colonel Michael L. Kimmell, U.S. Army  
Commander Joyce E. King, JAGC, U.S. Navy  
Commander Robert H. King, CEC, U.S. Navy  
Commander G. Paul Kish, U.S. Navy  
Commander Steven D. Kornatz, U.S. Navy  
Commander Stanley C. Lavender, Jr., U.S. Navy  
Commander Altman L. Lawson, U.S. Navy  
Mr. Gus Liggon III, Defense Logistics Agency  
Mr. James F. Lindner, Naval Investigative Service  
Commander William A. Macht, U.S. Navy  
Lieutenant Colonel Ronald S. Makuta, U.S. Marine Corps  
Lieutenant Colonel Thomas A. McCarthy, U.S. Air Force



Lieutenant Colonel Daniel C. McCorry, Jr., U.S. Air Force  
Commander Timothy V. McCully, U.S. Navy  
Commander Timothy S. McElhannon, U.S. Navy  
Lieutenant Colonel Maxie L. McFarland, U.S. Army  
Lieutenant Colonel Joseph J. McMenamin, U.S. Marine Corps  
Commander Robert A. McNaught, U.S. Navy  
Lieutenant Colonel William A. Meier, U.S. Marine Corps  
Lieutenant Colonel John D. Merris, U.S. Air Force  
Lieutenant Colonel John M. Metterle, U.S. Marine Corps  
Lieutenant Colonel Douglas L. Miller, U.S. Air Force  
Lieutenant Colonel Kirk D. Miyake, U.S. Army  
Lieutenant Colonel Terry S. Moreau, U.S. Army  
Colonel Randall D. Mosley, U.S. Army  
Commander Alicia M. Nemec, JAGC, U.S. Navy  
Lieutenant Colonel Nathen W. Noyes, U.S. Army  
Lieutenant Colonel William F. O'Hara, U.S. Marine Corps  
Lieutenant Colonel Leonard Olson, Jr., U.S. Air Force  
Mr. Clyde T. Owan, Defense Intelligence Agency  
Lieutenant Colonel Douglas W. Owens, U.S. Air Force  
Commander Michael D. Palatas, U.S. Navy  
Colonel Kenneth D. Pankey, U.S. Army  
Commander James V. Pendley, U.S. Navy  
Captain Kenneth M. Peters, U.S. Navy  
Colonel Edward D. Phelan II, U.S. Air Force  
Colonel William W. Powell, U.S. Army  
Commander Elaine R. Rafferty, U.S. Navy  
Commander Donald J. Reiter, SC, U.S. Navy  
Commander Wayne L. Ritter, Jr., JAGC, U.S. Navy  
Colonel Guy B. Roberts, U.S. Marine Corps  
Commander Sidney Dana Rodgers, MSC, U.S. Navy  
Lieutenant Colonel Daniel J. Roh, U.S. Army  
Lieutenant Colonel Lloyd J. Rowe II, U.S. Air Force  
Commander Jean Marie Sando, U.S. Navy  
Lieutenant Colonel James E. Schleining, Jr., U.S. Marine Corps  
Ms. Suzanne L. Schmitt, Department of Transportation  
Lieutenant Colonel Steven P. Schook, U.S. Army  
Colonel Robert W. Semmler, U.S. Marine Corps  
Lieutenant Colonel Jay E. Seward II, U.S. Air Force  
Commander Joanne Sexton, U.S. Navy  
Commander John W. Sherman, Jr., U.S. Navy  
Captain Patrick J. Slattery, U.S. Navy  
Commander Thomas G. Smith, U.S. Naval Reserve  
Lieutenant Colonel William H. Speer, U.S. Army  
Commander James G. Stevens, U.S. Navy  
Lieutenant Colonel Douglas M. Stone, U.S. Marine Corps Reserve  
Lieutenant Colonel Michael L. Straight, U.S. Air Force

Colonel John M. Taska, U.S. Marine Corps  
Commander Reeves Ramsey Taylor, U.S. Navy  
Lieutenant Colonel Thomas E. Taylor, U.S. Army  
Lieutenant Colonel Sam C. Therrien, U.S. Air Force  
Mr. Arthur R. Thompson, National Security Agency  
Commander Ronald N. Thompson, U.S. Navy  
Ms. Mary Tracy, Department of State  
Lieutenant Colonel Albert F. Turner, Jr., U.S. Army  
Commander Billy L. Vasquez, U.S. Navy  
Lieutenant Colonel Stuart W. Wagner, U.S. Marine Corps  
Lieutenant Colonel Steven R. West, U.S. Army  
Lieutenant Colonel Mark C. Wido, U.S. Air Force



## COLLEGE OF NAVAL COMMAND AND STAFF

Lieutenant Commander Robert W. Alcala, U.S. Navy  
Major Christopher E. Allen, U.S. Army  
Lieutenant Commander Jose L. Alvarez, U.S. Navy  
Major Keith P. Antonia, U.S. Army  
Major Stephen D. Austin, U.S. Army  
Lieutenant Commander Roy T. Barnes, Jr., U.S. Navy  
Lieutenant Commander Mark T. Basich, U.S. Navy  
Commander Denise L. Bechtol, U.S. Navy  
Mr. Randall Biggers, Department of State  
Major Ann L. Booth, U.S. Army  
Lieutenant Commander Gregory Bowling, MSC, U.S. Navy  
Lieutenant Commander Robert W. Brown, U.S. Navy  
Major James A. Bryant, Jr., U.S. Air Force  
Lieutenant Commander Patrick E. Buckley, U.S. Navy  
Lieutenant Commander Darlene M. Burke, NC, U.S. Navy  
Major David L. Christensen, U.S. Air Force  
Lieutenant Commander James B. Clark, U.S. Navy  
Lieutenant Commander Ray L. Clark, U.S. Navy  
Major Cathy C. Clothier, U.S. Air Force  
Lieutenant Commander Bruce A. Cole, U.S. Navy  
Major Jeffrey M. Coleman, U.S. Air Force  
Lieutenant Commander Cynthia Ann Covell, U.S. Navy  
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*The wavy white and blue bars at the bottom of the shield represent water. The trident rising from it symbolizes mastery of naval activities. The three tines of the trident allude to an understanding of naval warfare at sea, in the air, and on land. The pilot wheel alludes to the mission of the Naval War College, education in naval warfare. The eight spokes refer to honor, duty, leadership, command, strategy, tactics, logistics, and weapons. The laurel wreath is for achievement of the mission. The motto is "Victory Through Sea Power."*