

# NAVAL WAR COLLEGE NEWPORT, RHODE ISLAND



GRADUATION EXERCISE  
15 JUNE 2007

*Celebrating 50 Years of the  
Naval Command College*

THE ACADEMY OF THE UNITED STATES NAVAL WAR COLLEGE



# Welcome to the United States Naval War College Graduation Ceremony

**15 June 2007  
Newport, Rhode Island**



## HISTORY OF THE U.S. NAVAL WAR COLLEGE

Founded in Newport, Rhode Island on October 6, 1884, the Naval War College is the oldest war college in the nation, and the first military service institution in the world to be designated a war college. Commodore Stephen B. Luce was the first president and organized the War College as "a place of original research on all questions relating to war and the statesmanship connected with war, or the prevention of war." These foundations were built upon by Captain Alfred Thayer Mahan, second president of the College, who had originally been selected by Luce to initiate the course in Naval History. Of all the men who were to influence the institution in its early years, none was to have a more profound impact. Mahan's views deeply affected such leaders as Henry Cabot Lodge and Theodore Roosevelt and through them and others helped shape the United States' destiny at the turn of the century. Mahan's writings, published as *The Influence of Seapower Upon History, 1660-1783*, gained him worldwide acclaim and established the Naval War College as an internationally respected institution.

Functioning continuously since 1884, except for brief periods during the Spanish-American War and World War I, the War College numbers among its graduates such distinguished naval officers as Admirals Sims, Spruance, King, Nimitz, and Halsey, in addition to many others who today are holding prominent military positions.

The work begun more than one hundred years ago by Luce and Mahan continues today. As graduates well know, the curriculum is both demanding and rewarding. For the military professional, the unique education provided by the Naval War College is unrivaled. In recognition of the academic rigor and educational excellence of its program, the Naval War College was accredited in 1991 by the New England Association of Schools and Colleges to award a Master of Arts Degree in National Security and Strategic Studies.

# **ACADEMIC AWARDS FOR AY 2006–07**

## **Robert E. Batemans' International Prize Essay Award**

### FIRST PRIZE

**CAPTAIN SAKAI RYO, JAPAN MARITIME SELF DEFENSE FORCE  
JUNE 2007 NAVAL COMMAND COLLEGE**

“Toward Operational Leadership: The Challenges to the JMSDF”

### HONORABLE MENTION

**COMMANDER KIATYIYUT TIANSUWAN, ROYAL THAI NAVY  
JUNE 2007 NAVAL COMMAND COLLEGE**

“ASEAN: A Regional Collective Security Strategy:  
Will the NATO Model Work?”

## **Captain Walter B. Woodson, Jr., Academic Prize**

### FIRST PRIZE

**MAJOR DESMOND LOW, REPUBLIC OF SINGAPORE NAVY  
NAVAL STAFF COLLEGE CLASS 70**

“Global Maritime Partnership in Southeast Asia:  
Prospects for Malacca Straits”

### HONORABLE MENTION

**COMMANDER MOHAMED NABIL IBRAHIM AHMED,  
EGYPTIAN NAVY  
NAVAL STAFF COLLEGE CLASS 70**

“The Success of the American Naval Blockade During the Cuban  
Missile Crisis Emphasizes the Utility of the Naval Blockade in Solving  
Future Crises”

## **McGinnis Family Award for Outstanding Performance in Nonresident Education**

### PRIZE WINNER

**COMMANDER DAN S. SCHINDLER, U.S. NAVY  
JUNE 2007 COLLEGE OF DISTANCE EDUCATION**

**Zimmerman/Gray International Award**

FIRST PRIZE

**MAJOR VICTOR K. HUANG, REPUBLIC OF SINGAPORE NAVY  
NAVAL STAFF COLLEGE CLASS OF 2007**

“Building Maritime Security in Southeast Asia:  
Outsiders not Welcome?”

HONORABLE MENTION

**LIEUTENANT ABDOU A. FOFANA, SENEGALESE NAVY  
NAVAL STAFF COLLEGE CLASS OF 2007**

“Maritime Cooperation Between Africa Command and West African  
Countries: Challenges and Opportunities”

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**Navy League Awards**

STEPHEN BLEEKER LUCE AWARD

**LIEUTENANT COLONEL PHILIPPE D. ROGERS,  
U.S. MARINE CORPS  
JUNE 2007 COLLEGE OF NAVAL WARFARE**

WILLIAM SOWDEN SIMS AWARD

**MAJOR STEPHEN M. RUSSELL, U.S. AIR FORCE  
JUNE 2007 COLLEGE OF COMMAND AND STAFF**

The following Awards for Academic Year 2006-07 were  
presented at an Awards Ceremony  
on Thursday, 14 June 2007

**Michael I. Handel Award**

FIRST PRIZE

COMMANDER DENNIS CREWS, U.S. NAVY  
MARCH 2007 COLLEGE OF NAVAL WARFARE  
"Strategic Theorists and the Global War against Terrorism"

FIRST HONORABLE MENTION

MAJOR MICHAEL DOWNS, U.S. AIR FORCE  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
"War Termination"

SECOND HONORABLE MENTION

LIEUTENANT COMMANDER ANTHONY FORTESCUE,  
U.S. NAVY  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
"How the Weak Win at Sea"

**Armed Forces Communication and Electronics Association Awards**

IO CATEGORY

FIRST PRIZE

MAJOR JILL L. WAGNER, U.S. ARMY  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
"The Effects of Network-Centric Warfare on Leadership:  
Fresh Perspectives for the Operational Leader"

ALL OTHER CATEGORY

FIRST PRIZE

MAJOR CHAD J. DAVIS, U.S. AIR FORCE  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
"Towards Improved Operational Command and Control  
of Space Weapons"

HONORABLE MENTION

LIEUTENANT COMMANDER JON-PAUL R. LABRUZZO,  
U.S. NAVY  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
"Influencing Friends and Allies: Information Operations Doctrine and  
the Role of the Combatant Commander"

**Naval Intelligence Foundation Award**

FIRST PRIZE

**MAJOR JOSEPH E. SCANLIN, JR., U.S. ARMY**  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
"Impact of Intelligence Reform and Terrorism Prevention Act of 2004  
(IRTPA) on Intelligence Support to DoD Joint Operations"

**Vice Admiral James H. Doyle, Jr., Military Operations  
and International Law Prize**

U.S. STUDENT CATEGORY

FIRST PRIZE

**LIEUTENANT COLONEL MARCIA LEDLOW,**  
U.S. AIR FORCE RESERVE  
JUNE 2007 COLLEGE OF NAVAL WARFARE  
"Nation Building and the Rule of Law:  
Lessons from the Civil Rights Movement"

INTERNATIONAL STUDENT CATEGORY

FIRST PRIZE

**MAJOR VICTOR K. HUANG, REPUBLIC OF SINGAPORE NAVY**  
JUNE 2007 NAVAL STAFF COLLEGE  
"The Protection of Muhammadwail Barud's House by Voluntary  
Human Shields: Consideration under International Humanitarian Law"

**Captain Harris J. Nadley USMC Award for Academic Excellence  
by a U.S. Marine Corps Officer**

**LIEUTENANT COLONEL PHILLIPE D. ROGERS,**  
U.S. MARINE CORPS  
JUNE 2007 COLLEGE OF NAVAL WARFARE

**Drs Daniel and Susan Thys Academic Prize**

**CAPTAIN PAUL J. VERRASTRO, U.S. NAVY**  
JUNE 2007 COLLEGE OF NAVAL WARFARE

**Vice Admiral John T. Hayward College of Continuing Education  
Correspondence Course Award**

**LIEUTENANT COMMANDER JEREMY F. THOMPSON, U.S. NAVY**  
COLLEGE OF DISTANCE EDUCATION

**James V. Forrestal Award**

Winning Seminars in the Winter Trimester: Seminars 12 and 13

**Naval Submarine League Prize**

FIRST PRIZE

MR. ROBERT J. WHITE, DEPARTMENT OF THE NAVY  
JUNE 2007 COLLEGE OF NAVAL WARFARE

“What Role Can a Theater Anti-Submarine Warfare Commander Serve  
in the New Maritime Strategy?”

**United States Marine Corps Association Award**

FIRST PRIZE

LIEUTENANT COLONEL JAMES S. CONNELLY,  
U.S. MARINE CORPS

JUNE 2007 COLLEGE OF NAVAL WARFARE

“Expeditionary Strike Group Command and Control:  
Getting the Command Structure Right”

**The Employment of Civilian Personnel Prize**

FIRST PRIZE

MR. ALEXANDER J. MACISAAC

JUNE 2007 COLLEGE OF NAVAL WARFARE

“The Planning Process for Commanders: Leveraging Interagency Law  
Enforcement Capabilities for Stability Operations”

**Red River Valley Fighter Pilots Association Award**

MAJOR DAVID W. ABBA, U.S. AIR FORCE

JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF

“Ensuring NATO Interoperability in Airborne Net-Centric Warfare”

**The Military Officers Association of America Award for**

**Excellence in Joint Service Warfare**

MAJOR RICHARD C. SHEFFE, U.S. AIR FORCE

JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF

“The Development of the J9: An Operational Level Directorate for  
Stability and Security Operations for the Military”

**The Rear Admiral Joseph C. Strasser International Prize**

NAVAL COMMAND COLLEGE

CAPTAIN SURESH K. GREWAL, INDIAN NAVY

NAVAL STAFF COLLEGE 2007

LIEUTENANT COMMANDER RICARDO J. CABARCAS,  
COLOMBIAN NAVAL FORCES

NAVAL STAFF COLLEGE CLASS 70

LIEUTENANT COMMANDER AUGUSTO A. LIZARDO  
GONZALEZ, DOMINICAN NAVY

**Jerome E. Levy Economic Geography and World Order Prize**

LIEUTENANT COLONEL PHILIPPE D. ROGERS, U.S. MARINE CORPS  
JUNE 2007 COLLEGE OF NAVAL WARFARE

“Dragon with a Heart of Peacefulness? China and United Nations  
Peacekeeping Operations in Africa”

**B. Franklin Reinauer II Defense Economics Prize**

FIRST PRIZE

MAJOR JAMES K. LEE, JR., U.S. ARMY

JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF

“Five Forces of Competition: An Approach to Anticipating Future Threats”

**J. William Middendorf II Award for Student Research**

FIRST PRIZE

MAJOR ANTHONY J. MASTALIR, U.S. AIR FORCE

JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF

“China’s ASAT Test: Motivation with Chinese Characteristics”

**Admiral Richard G. Colbert Memorial Prize**

FIRST PRIZE

LIEUTENANT MICHAEL C. GRUBB, U.S. NAVY

JANUARY 2007 COLLEGE OF NAVAL COMMAND AND STAFF

“Merchant Shipping in a Chinese Blockade of Taiwan”

FIRST HONORABLE MENTION

COMMANDER JAMES E. ELLIOTT, U.S. COAST GUARD

JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF

“Practicing What You Preach: Achieving Unity of Effort and Unified  
Action during Domestic Response Operations”

SECOND HONORABLE MENTION

MAJOR NICHOLAS P. VAVICH, U.S. MARINE CORPS  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
“Insurgency in Thailand: Time to Tame the Islamist Tiger?”

**Naval War College Foundation Award**

FIRST PRIZE

LIEUTENANT MICHAEL C. GRUBB, U.S. NAVY  
JANUARY 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
“Protection of Shipping: A Forgotten Mission with Many Future Challenges”

FIRST HONORABLE MENTION

MAJOR STEPHEN D. TERSTEGGE, U.S. ARMY  
JUNE 2007 COLLEGE OF NAVAL COMMAND AND STAFF  
“On the Southern Border of the United States: Threats and Opportunities in an Economy of Force Theater”

SECOND HONORABLE MENTION

LIEUTENANT COLONEL TODD W. RYDER,  
U.S. MARINE CORPS RESERVE  
JUNE 2007 COLLEGE OF NAVAL WARFARE  
“Civil Military Operations: Functional Specialty or Core Competency?”

**Distinguished Students 2006-07**

**COLLEGE OF NAVAL WARFARE**

GRADUATED WITH HIGHEST DISTINCTION

Lieutenant Colonel Philippe D. Rogers, U.S. Marine Corps  
Lieutenant Colonel Marcia M. Ledlow, U.S. Air Force  
Lieutenant Colonel Leopoldo Quintas Jr., U.S. Army  
Captain Paul J. Verrastro, U.S. Navy  
Colonel Kevin A. Christie, U.S. Army  
Mr. Bruce Rogers, U.S. Department of State  
Lieutenant Colonel Keith B. Hauk, U.S. Army

GRADUATED WITH DISTINCTION

Commander Thomas R. Crowell, U.S. Navy  
Lieutenant Colonel Charles F. Spencer Jr., U.S. Air Force  
Lieutenant Colonel Ward F. Juedeman, U.S. Air Force  
Colonel Alan D. Davis, U.S. Air Force  
Commander Brian J. Quin, U.S. Navy  
Colonel James M. Gannon, U.S. Marine Corps

Mr. Michael Koplovsky, U.S. Department of State  
Commander Shelby L. Hladon, U.S. Navy  
Lieutenant Colonel John T. Budd, U.S. Air Force  
Commander John D. Brughelli, U.S. Navy  
Lieutenant Colonel Kevin H. Wild, U.S. Marine Corps  
Commander David G. Fry, U.S. Navy  
Lieutenant Colonel Gregory Reilly, U.S. Army  
Lieutenant Commander Christopher Hayes, U.S. Navy  
Mr. Alexander MacIsaac, NCIS  
Lieutenant Colonel Joseph Ingnoli, U.S. Army Reserve  
Lieutenant Colonel Robert Kuckuk, U.S. Marine Corps  
Lieutenant Colonel Sam Barrett, U.S. Air Force  
Commander Philip G. McLaughlin, U.S. Navy  
Commander Christopher H. Halton, U.S. Navy  
Lieutenant Colonel David M. Witty, U.S. Army

### **COLLEGE OF NAVAL COMMAND AND STAFF**

#### GRADUATED WITH HIGHEST DISTINCTION

Commander James E. Elliott, U.S. Coast Guard  
Major Michael L. Downs, U.S. Air Force  
Major Stephen M. Russell, U.S. Air Force  
Major Paul J. Murray, U.S. Air Force  
Major Matthew P. Neumeyer, U.S. Army  
Lieutenant Commander Richard M. Meyer, U.S. Navy  
Major Anthony J. Mastalir, U.S. Air Force

#### GRADUATED WITH DISTINCTION

Major David W. Abba, U.S. Air Force  
Major Michael J. Carreiro, U.S. Marine Corps  
Major Charles P. Daly, U.S. Army  
Major Chad J. Davis, U.S. Air Force  
Major Matthew A. Dumenigo, U.S. Marine Corps  
Major Chad J. Erspamer, U.S. Air Force  
Major Christopher T. Faber, U.S. Army  
Major Christopher R. Forsythe, U.S. Army  
Lieutenant Commander Anthony J. Fortescue, U.S. Navy  
Commander Anthony L. Gilbert, U.S. Navy  
Major Lawrence K. Hussey, U.S. Marine Corps  
Major Sean T. Keene, U.S. Air Force  
Major Cornelius W. Kugler, U.S. Army  
Lieutenant Commander David A. Kummings, U.S. Navy  
Lieutenant Commander Jon-Paul R. LaBruzzo, U.S. Navy  
Major Dewitt Morgan III, U.S. Air Force

Lieutenant Commander Chad E. Piacenti, U.S. Navy  
Lieutenant Commander William E. Sasser Jr., U.S. Coast Guard  
Major Joseph E. Scanlin Jr., U.S. Army  
Major Richard C. Sheffe, U.S. Air Force  
Lieutenant Commander Ralph R. Smith III, U.S. Navy  
Major Nicholas Vavich, U.S. Marine Corps  
Major Jill L. Wagner, U.S. Army

### **COLLEGE OF DISTANCE EDUCATION**

#### GRADUATED WITH HIGHEST DISTINCTION

Lieutenant Commander Angus E. Anderson III, U.S. Navy  
Mr. Brendan J. Applegate, Naval Surface Warfare Center, Port Hueneme, CA  
Lieutenant Commander Gregory B. Cotten, U.S. Navy  
Lieutenant John D. Dotson, U. S. Navy  
Dr. Michael E. Doyle, Army Research, Development & Engineering  
Command, Fort Mead, MD  
Lieutenant Commander Alexander W. Ellermann, U.S. Navy  
Major Stephen M. Grenier, U.S. Army  
Captain Michael P. McMahon, U.S. Navy  
Commander Ward L. Reed III, MC, U.S. Navy  
Lieutenant Commander Michael J. Roberts, U.S. Navy  
Lieutenant Peter M. Schnappauf III, U.S. Navy  
Lieutenant Anthony J. Schwarz, U.S. Navy  
Lieutenant Commander Andrew R. Wood, U.S. Navy

#### GRADUATED WITH DISTINCTION

Mr. Jeffrey T. Allen, Naval Surface Warfare Center, Dahlgren, VA  
Commander Mark R. Breeden, U.S. Navy  
Lieutenant Commander Anthony T. Butera, U.S. Navy  
Mr. W. Gordon Clay, Jr., Department of the Army, Washington, DC  
Lieutenant Commander Patrick Cook, SC, U.S. Navy  
Mr. Brett M. Decker, Export-Import Bank of the U. S., Washington, DC  
Commander William C. Dempsey, Jr., U.S. Navy  
Lieutenant Commander Michael B. Dolan, U.S. Coast Guard  
Lieutenant Commander Gregory M. Eaton, U.S. Navy  
Mr. Gene T. Fisher, U.S. House of Representatives, Washington, DC  
Commander John W. Gilman, U.S. Navy  
Mr. Robert A. Harris, Defense Intelligence Agency, Washington, DC  
Mr. Robert H. Head, U.S. House of Representatives, Washington, DC  
Colonel Harry E. Heflin, Jr., U.S. Air Force Reserve  
Commander Arthur L. Hensley, Jr., U.S. Navy  
Lieutenant Kevin L. Hernandez, U.S. Navy  
Mr. Richard C. Hersh, Jr., U.S. Coast Guard Headquarters, Washington, DC

Lieutenant Colonel Glenn H. Jones, U.S. Army  
Lieutenant Commander Brian M. Kalamajka, U.S. Navy  
Captain Brian R. Kelm, CEC, U.S. Navy  
Captain Byron W. King, U.S. Navy  
Lieutenant Commander Peter R. Koebler, JAGC, U.S. Navy  
Lieutenant Commander Edward D. Lawson, U.S. Navy  
Lieutenant Commander Luis P. Leme, JAGC, U.S. Navy  
Lieutenant Ryan J. Lilley, U.S. Navy  
Major William R. Lynch, U.S. Marine Corps  
Mr. Gordon W. Matlock, U.S. Senate, Washington, DC  
Commander William J. May, Jr., SC, U.S. Navy  
Colonel Samuel D. McVey, U.S. Marine Corps Reserve  
Lieutenant Commander Patrick D. Mead, U.S. Navy  
Lieutenant Thomas A. Messina, U.S. Navy  
Commander Albert L. Nelson II, U.S. Navy  
Lieutenant David L. O'Dowd, JAGC, U.S. Navy  
Commander Mark S. Ogle, U.S. Coast Guard  
Major Carlos L. Olivo, U.S. Marine Corps Reserve  
Lieutenant Commander Wade M. Page, U.S. Navy  
Commander Charles W. Parker III, U.S. Navy  
Commander Brian Penoyer, U.S. Coast Guard  
Ms. Maureen A. Raley, Office of the Secretary of Defense, Washington, DC  
Lieutenant Commander Melissa L. Rivera, U.S. Coast Guard  
Lieutenant Commander Gregory P. Sawtell, U.S. Navy  
Commander Dan S. Schindler, U.S. Navy  
Lieutenant Steven L. Schmidt, U.S. Navy  
Commander Talmadge E. Seaman, U.S. Coast Guard  
Ms. Shelly O. Stoneman, U.S. House of Representatives, Washington, DC  
Commander Lynn A. Thomas, U.S. Navy  
Lieutenant Jeremy F. Thompson, U.S. Navy  
Mr. John E. Trubey, Government Accountability Office, Seattle, WA  
Lieutenant Commander Brian R. Wetzler, U.S. Coast Guard

## THE ACADEMIC PROCESSION AND REGALIA

For centuries, institutions of higher learning have dignified their ceremonies with an academic procession, a custom descending from the clerical procession. The procession is led by a marshal, followed by the student body and the academicians or faculty, attired in the robes prescribed for their respective degrees. Distinguished visitors and delegates follow the faculty, and last in the procession comes the president of the institution.

Each member of an academic procession ordinarily wears a cap, gown, and hood. In the procession today military faculty will not wear academic gowns. The earliest illustration of gowns worn at Oxford University somewhat resembles cassocks worn by English teachers who found good use for the hood, or cowl, as protection against the weather. A uniform American system of academic heraldry displays the level of degree, the field of study in which it was earned, and the institution by which it was granted.

It is the hood which provides academic regalia its color and offers the most information about its wearer. The silk lining of the hood bears the color, or colors, of the degree-granting college or university; its velvet facing reveals the color assigned to each area of study. The Bachelor's gown is relatively simple, falling in straight lines from an elaborate yoke and having pointed sleeves. The Master's gown is slightly more elaborate and fastens about the wrist. The Doctor's gown is marked by velvet panels down the front and around the neck, as well as by three bars of the same material on the well-shaped sleeves. It is cut more fully and may be ornamented. The hood worn is three feet in length for Bachelors, three and one-half feet for Masters, and four feet for Doctorates, with velvet trimming of two, three, and five inches in width respectively.

The edging, or facing, velvet of academic hoods indicates the area of study. The principal scholarly fields seen in the procession today include:

<i>Philosophy</i>	<i>Dark Blue</i>
<i>Arts, Letters, Humanities</i>	<i>White</i>
<i>Business Administration</i>	<i>Light Brown</i>
<i>Economics</i>	<i>Copper</i>
<i>Engineering</i>	<i>Orange</i>
<i>Law</i>	<i>Purple</i>
<i>International Affairs/Public Administration</i>	<i>Peacock Blue</i>

The American mortarboard, derived from the soft Oxford cap, is black. Its tassel, for holders of the bachelor's and master's degree, is usually black, while gold tassels are worn by holders of doctoral degrees and heads of institutions. The tassel is worn on the right side of the cap by undergraduates, on the left by holders of bachelor's and higher degrees.

# GRADUATION PROGRAM

**Music by Navy Band Northeast**

**Procession of the Students**

**Procession of the Faculty**

**Arrival of Official Party\***

**Parading of Colors\***

**National Anthem\***

**Invocation\***

Commander Timothy Demy, CHC, U.S. Navy  
Naval War College Chaplain

**Welcome**

Rear Admiral Jacob L. Shuford, U.S. Navy  
President, Naval War College

**Address**

Admiral James G. Stavridis, U.S. Navy  
Commander, United States Southern Command

**Presentation of the Robert E. Batemans'  
International Prize Essay Award**

Rear Admiral Roger T. Nolan, U.S. Navy Reserve (Ret.)  
Executive Director, Naval War College Foundation

**Presentation of the Captain Walter B. Woodson, Jr.,  
Academic Memorial Prize**

Rear Admiral Roger T. Nolan, U.S. Navy Reserve (Ret.)  
Executive Director, Naval War College Foundation

**Presentation of the McGinnis Family Award for Outstanding  
Performance in Nonresident Education**

**Presentation of the Zimmerman/Gray International Essay Award**

Mr. Gilson Gray III

## Presentation of Navy League Awards

The Navy League—Stephen Bleeker Luce Award  
The Navy League—William Sowden Sims Award

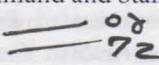
Mr. George A. Wardwell  
Southern New England Area President  
Navy League of the United States

## Presentation of Graduates

Naval Command College

College of Naval Warfare

College of Naval Command and Staff

Naval Staff College 

College of Distance Education

## Presentation of Diplomas

### Charge to Graduates

Rear Admiral Jacob L. Shuford, U.S. Navy

### Benediction\*

### Departure of Official Party\*

\*Guests please stand



**ADMIRAL JAMES G. STAVRIDIS  
COMMANDER  
UNITED STATES SOUTHERN COMMAND**

Admiral James G. Stavridis is a 1976 distinguished graduate of the U.S. Naval Academy and a native of south Florida. A Surface Warfare Officer, he has served at sea in carriers, cruisers, and destroyers.

Admiral Stavridis commanded destroyer USS *Barry* (DDG 52) from 1993 to 1995, completing deployments to Haiti, Bosnia, and the Arabian Gulf. *Barry* won the Battenberg Cup as the top ship in the Atlantic Fleet under his command.

In 1998, he commanded Destroyer Squadron 21, and deployed to the Arabian Gulf in 1998, winning the Navy League's John Paul Jones Award for Inspirational Leadership.

From 2002 to 2004, Admiral Stavridis commanded *Enterprise* Carrier Strike Group, conducting combat operations in the Arabian Gulf in support of both Operation IRAQI FREEDOM and Operation ENDURING FREEDOM.

Ashore, he served as a strategic and long-range planner on the staffs of the Chief of Naval Operations and the Chairman of the Joint Chiefs of Staff. At the start of the Global War on Terror, he was selected as the Director of the Navy Operations Group, *Deep Blue*. He has also served as the executive assistant to the Secretary of the Navy and the senior military assistant to the Secretary of Defense.

Admiral Stavridis earned a PhD and MALD in International Relations from The Fletcher School of Law and Diplomacy at Tufts University in 1984, where he won the Gullion Prize as outstanding student. Admiral Stavridis graduated with distinction in 1985 from the College of Continuing Education of the Naval War College. He is also a 1992 distinguished graduate of the National War College.

*Admiral James G. Stavridis, Naval War College Foundation*

*Presentation of the Captain Walter E. Woodson, Jr.*

*Academic Merit Award Prize*

*Rear Admiral Roger T. Notus, U.S. Navy Reserve (Ret.)*

*Executive Director, Naval War College Foundation*

*Presentation of the J. Glenn Family Award for Outstanding*

*Performance in Graduate Education*

*Presentation of the Zimmerman/Grey International Essay Award*

*Mt. Gilboa Grey III*

**REAR ADMIRAL JACOB LAWRENCE SHUFORD**  
**PRESIDENT, NAVAL WAR COLLEGE**



Rear Admiral Jacob L. Shuford was commissioned in 1974 from the Naval Reserve Officer Training Corps program at the University of South Carolina. His initial assignment was to USS *Blakely* (FF 1072). In 1979, following a tour as Operations and Plans Officer for Commander, Naval Forces Korea, he was selected as an Olmsted Scholar and studied two years in France at the Paris Institute of Political Science. He also holds master's degrees in public administration (finance) from Harvard and in national security and strategic studies from the Naval War College, where he graduated with highest distinction.

After completing department head tours in USS *Deyo* (DD 989) and in USS *Mahan* (DDG 42), he commanded USS *Aries* (PHM 5). His first tour in Washington included assignments to the staff of the Chief of Naval Operations and to the Office of the Secretary of the Navy, as speechwriter, special assistant, and personal aide to the Secretary.

Rear Admiral Shuford returned to sea in 1992 to command USS *Rodney M. Davis* (FFG 60). He assumed command of USS *Gettysburg* (CG 64) in January 1998, deploying ten months later to Fifth and Sixth Fleet operating areas as Air Warfare Commander (AWC) for the USS *Enterprise* Strike Group. The ship was awarded the Battle Efficiency "E" for Cruiser Destroyer Group 12.

Returning to the Pentagon and the Navy Staff, he directed the Surface Combatant Force Level Study. Following this task, he was assigned to the Plans and Policy Division as chief of staff of the Navy's Roles and Missions Organization. He finished his most recent Pentagon tour as a division chief in J8-the Force Structure, Resources and Assessments Directorate of the Joint Staff-primarily in the theater air and missile defense mission area. His most recent Washington assignment was to the Office of Legislative Affairs as Director of Senate Liaison.

In October 2001 he assumed duties as Assistant Commander, Navy Personnel Command for Distribution. Rear Admiral Shuford assumed command of the *Abraham Lincoln* Carrier Strike Group in August 2003. He became the fifty-first President of the Naval War College on 12 August 2004.

Captain Honorable Robert F. Kilson, Jr., Philippine Navy  
Colonel Jan Dyrud, Polish Army  
Commander Greg Crowl, Romanian Navy  
Captain St. J. O. Carl, Royal Swedish Navy  
Captain Mary H. Lewis, Spanish Navy  
Captain Don J. C. Johnson, US Coast Guard  
Commander Bengt Lundgren, Royal Swedish Navy



## NAVAL COMMAND COLLEGE

Lieutenant Colonel Zineddine Banat, Algerian National Navy  
Captain Horacio Nadale, Argentine Navy  
Commander George A. McGuire, CSC, Royal Australian Navy  
Colonel Jamal K. Matar, Bahrain Defense Force  
Captain Mohammad Abu Ashraf, Bangladesh Navy  
Captain Paulo Ricardo Médiçi, Brazilian Navy  
Captain Ivelin Todorov Kaloyanov, Bulgarian Navy  
Commander Bryan A. Moseley, Canadian Forces  
Commander Guillermo Diaz Avello, Chilean Navy  
Captain Juan M. Soltau, Colombian Navy  
Captain Edmundo N. Felix Pimentel, Dominican Navy  
Captain Carlos Renan Ruiz, Ecuadorian Navy  
Captain Mohamed Kamal Abdel-Ghani, Egyptian Navy  
Commander Mathieu Drevon, French Navy  
Commander Loïc Moudouma Ndinga, Gabon Navy  
Commander Jan C. Kaack, German Navy  
Captain (GN) Francis K. Eshun, Ghana Navy  
Commander Argiris L. Gamaletsos, Hellenic Navy  
Captain Suresh K Grewal, Indian Navy  
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Lieutenant Commander Deborah J. White, MSC, U.S. Navy  
Lieutenant Commander Troy D. White, Canadian Forces  
Lieutenant Nick G. Wicker, Jr., U.S. Navy  
Major Thomas M. Wieland, U.S. Army  
Lieutenant David W. Wilhite, CEC, U.S. Navy  
Commander Rinehart Wilke, U.S. Navy  
Lieutenant Commander Donald D. Williams, U.S. Navy  
Mr. David A. Wilson, U.S. Strategic Command, Norfolk, VA  
Commander William A. Wimmer III, U.S. Navy  
Commander Glenn E. Witt, U.S. Navy  
Lieutenant Commander Andrew R. Wood, U.S. Navy  
Lieutenant Commander Eugene M. Woodruff, U.S. Navy  
Lieutenant Robert M. Woods, U.S. Navy  
Lieutenant Commander Michael S. Wosje, U.S. Navy  
Captain Robert O. Wray, Jr., U.S. Navy  
Commander Robert R. Wyand III, U.S. Navy  
Commander Craig W. Yager, U.S. Navy  
Commander Edward A. Yeaste, U.S. Navy  
Lieutenant Commander Jay T. Young, U.S. Navy  
Lieutenant Commander Paul E. Zammit, U.S. Navy  
Mr. Samuel E. Zega, U.S. Senate, Washington, DC

Commander Frank J. Zelenka, U.S. Navy

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Lieutenant Robert L. Anderson, U.S. Navy

Lieutenant Timothy D. Abrulu, U.S. Navy

Captain Adrian D. Arnold, U.S. Marine Corps

Lieutenant Daniel P. Arthur, U.S. Navy

Lieutenant Commander Paul V. Bandini, U.S. Navy

Lieutenant William J. Barich, U.S. Navy

Lieutenant David S. Barnes, U.S. Navy

Commander Usher L. Barnum, Jr., U.S. Navy

Lieutenant Commander Matt P. Bartel, U.S. Navy

Lieutenant Commander James W. Beaver, U.S. Navy

Lieutenant Commander Michael V. Benedetto, U.S. Navy

Lieutenant William R. Berg, U.S. Navy

Lieutenant Stephen W. Bishop, U.S. Navy

Lieutenant Nathan R. Bitz, U.S. Navy

Lieutenant Harold J. Blakely, U.S. Navy

Lieutenant Commander James R. Blankenship, U.S. Navy

Lieutenant Amy L. Bleidorn, U.S. Navy

Lieutenant John C. Bleidorn, U.S. Navy

Lieutenant Stephen T. Blevens, U.S. Navy

Lieutenant Drew A. Borovies, U.S. Navy

Lieutenant Jeremy D. Boyd, U.S. Navy

Lieutenant John V. Breedlove, U.S. Navy

Lieutenant David W. Britton, U.S. Navy

Lieutenant Francis P. Brown, U.S. Navy

Lieutenant Commander James S. Brown, U.S. Navy

Major William W. Browne III, U.S. Air Force

Lieutenant Andrew D. Bucher, U.S. Navy

Lieutenant Commander Rex D. Burkett, U.S. Navy

Lieutenant Michael A. Burkhard, U.S. Navy

Lieutenant Commander Richard D. Butler, U.S. Navy

Lieutenant Richard W. Byers, U.S. Navy

Lieutenant Commander Hung Cao, U.S. Navy

Lieutenant Nick A. Cardenas, U.S. Navy

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Lieutenant Harold R. Carver, U.S. Navy

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Lieutenant Frederick A. Cichon, U.S. Navy  
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Lieutenant Robert M. Collins, U.S. Navy  
Lieutenant Thomas G. Conroe, U.S. Navy  
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Lieutenant Jeffrey B. Cornes, U.S. Navy  
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Commander David J. Crosby, U.S. Navy  
Lieutenant Raymond B. Crosby, U.S. Navy  
Lieutenant Diane S. Cua, U.S. Navy  
Lieutenant Christopher R. Cummins, U.S. Navy  
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Lieutenant Gustave C. Dahl, U.S. Navy  
Lieutenant Robert E. Danielson, U.S. Navy  
Lieutenant David F. Dausen, U.S. Navy  
Lieutenant Demarius Davis, U.S. Navy  
Lieutenant Aaron P. DeMeyer, U.S. Navy  
Lieutenant Erich J. Dietrich, U.S. Navy  
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Major Juliana M. Walker, U.S. Air Force  
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Lieutenant Matthew T. Weaver, U.S. Navy

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Lieutenant Commander John Whelan, U.S. Navy  
Lieutenant Commander Brett K. Wilcox, U.S. Navy  
Lieutenant Kenya D. Williamson, U.S. Navy  
Lieutenant McKinnya J. Williams-Robinson, U.S. Navy  
Lieutenant Ana L. Wilson, U.S. Navy  
Major Donald S. Wilson, U.S. Air Force  
Lieutenant Commander Christopher M. Wise, U.S. Navy  
Lieutenant Thompson Xiao, U.S. Navy  
Lieutenant Chieh Yang, U.S. Navy  
Lieutenant Jonathan C. Young, U.S. Coast Guard  
Lieutenant Ryan S. Yusko, U.S. Navy  
Lieutenant Chimi I. Zacot, U.S. Navy  
Lieutenant Sarah E. Zarro, U.S. Navy  
Lieutenant Commander Mark A. Ziegler, U.S. Navy  
Lieutenant Daniel W. Zuckschwerdt, U.S. Navy



**Semper Paratus  
(U.S. Coast Guard)**

*We're always ready for the call,*

*We place our trust in Thee.*

*Through surf and storm and howling gale,*

*High shall our purpose be.*

*"Semper Paratus" is our guide,*

*Our fame and glory too.*

*To fight to save or fight to die,*

*Aye! Coast Guard we are for you!*



**Marine Corps Hymn**  
**(U.S. Marine Corps)**

*From the Halls of Montezuma  
To the Shores of Tripoli;  
We fight our country's battles  
In the air, on land and sea;  
First to fight for right and freedom  
And to keep our honor clean;  
We are proud to claim the title  
of United States Marine.*



**The Air Force Song**  
**(U.S. Air Force)**

*Off we go into the wild blue yonder  
Climbing high into the sun;  
Here they come zooming to meet our thunder,  
At'em boys, giv'er the gun! (Giv'er the gun!)  
Down we dive spouting our flames from under,  
Off with one hell-of-a roar!  
We live in fame or go down in flame...Hey!  
Nothing'll stop the U.S. Air Force!*



**The Caissons Go Rolling Along  
(U.S. Army)**

*First to fight for the right  
And to build the nation's might,  
And the Army goes rolling along.  
Proud of all we have done  
Fighting till the battle's won,  
And the Army goes rolling along.  
Then it's Hi! Hi! Hey!  
The Army's on its way.  
Count off the cadence loud and strong.  
For where'er we go, you will always know,  
That the Army goes rolling along.*



**Anchors Aweigh**  
**(U.S. Navy)**

*Anchors Aweigh, my boys,  
Anchors Aweigh.  
Farewell to foreign shores,  
We sail at break of day-ay-ay-ay.  
Through our last night on shore,  
Drink to the foam,  
Until we meet once more:  
Here's wishing you a happy voyage home.*

The Chief of Naval Operations established the  
Naval Command College on 19 April 1956.  
This is a photograph of the first class to  
graduate from NCC in 1957.



*"To foster friendship, knowledge, and cooperation among  
friendly and allied navies from around the globe"*

Admiral Arleigh Burke, USN (CNO 1955-61)  
Founder of NCC



The wavy white and blue bars at the bottom of the shield represent water.  
The trident rising from it symbolizes mastery of naval activities.  
The three tines of the trident allude to an understanding  
of naval warfare at sea, in the air, and on land.  
The pilot wheel alludes to the mission of the Naval War College,  
education in naval warfare.  
The eight spokes refer to honor, duty, leadership,  
command, strategy, tactics, logistics, and weapons.  
The laurel wreath is for achievement of the mission.  
The motto is "Victory Through Sea Power."