U.S. NAVAL WAR COLLEGE

*Est. 1884*

NEWPORT, RHODE ISLAND

# Graduation Ceremony

1 March 2011

*Building the Foundations of Leadership*

*since*

1884

**On the cover:** The building depicted on the face of this slate is known as Luce Hall and was constructed in 1892 as the first purpose-built building for the U.S. Naval War College, founded in 1884. It was designed by a Newport architect, George Champlin Mason. Congress appropriated funds for the project and it was originally conceived as a multi-purpose building housing officers' quarters, classrooms, the library, and other administrative offices. Captain Alfred Thayer Mahan was the first to occupy the building as President of the Naval War College.

Over the years, work has been done to update the interior of Luce Hall. It was rededicated in 1934 and named for RADM Stephen B. Luce, the Naval War College's founder and first president (1884-1886). In 1964, the building was designated a National Historic Landmark.

During the 2009-10 renovation of Luce Hall, the original 1892 historic roof slates were replaced and many were engraved with the image of this historic landmark for presentation. Luce Hall will reopen this month.

## HISTORY OF THE U.S. NAVAL WAR COLLEGE

Founded in Newport, Rhode Island, on October 6, 1884, the Naval War College is the oldest war college in the nation, and the first military service institution in the world to be designated a war college. Commodore Stephen B. Luce was the first president and organized the War College as "a place of original research on all questions relating to war and the statesmanship connected with war, or the prevention of war." These foundations were built upon by Captain Alfred Thayer Mahan, second president of the College, who had originally been selected by Luce to initiate the course in Naval History. Of all the men who were to influence the institution in its early years, none was to have a more profound impact. Mahan's views deeply affected such leaders as Henry Cabot Lodge and Theodore Roosevelt and through them and others helped shape the United States' destiny at the turn of the century. Mahan's writings, published as *The Influence of Seapower Upon History, 1660–1783*, gained him worldwide acclaim and established the Naval War College as an internationally respected institution.

Functioning continuously since 1884, except for brief periods during the Spanish-American War and World War I, the War College numbers among its graduates such distinguished naval officers as Admirals Sims, Spruance, King, Nimitz, and Halsey, in addition to many others who today are holding prominent military positions.

The work begun more than one hundred years ago by Luce and Mahan continues today. As graduates well know, the curriculum is both demanding and rewarding. For the military professional, the unique education provided by the Naval War College is unrivaled. In recognition of the academic rigor and educational excellence of its program, the Naval War College was accredited in 1991 by the New England Association of Schools and Colleges to award a Master of Arts Degree in National Security and Strategic Studies.

## THE ACADEMIC PROCESSION AND REGALIA

For centuries, institutions of higher learning have dignified their ceremonies with an academic procession, a custom descending from the clerical procession. The procession is led by a marshal, followed by the student body and the academicians or faculty, attired in the robes prescribed for their respective degrees. Distinguished visitors and delegates follow the faculty, and last in the procession comes the president of the institution.

Each member of an academic procession ordinarily wears a cap, gown, and hood. In the procession today military faculty will not wear academic gowns. The earliest illustration of gowns worn at Oxford University somewhat resembles cassocks worn by English teachers who found good use for the hood, or cowl, as protection against the weather. A uniform American system of academic heraldry displays the level of degree, the field of study in which it was earned, and the institution by which it was granted.

It is the hood which provides academic regalia its color and offers the most information about its wearer. The silk lining of the hood bears the color, or colors, of the degree-granting college or university; its velvet facing reveals the color assigned to each area of study. The Bachelor's gown is relatively simple, falling in straight lines from an elaborate yoke and having pointed sleeves. The Master's gown is slightly more elaborate and fastens about the wrist. The Doctor's gown is marked by velvet panels down the front and around the neck, as well as by three bars of the same material on the well-shaped sleeves. It is cut more fully and may be ornamented. The hood worn is three feet in length for Bachelors, three and one-half feet for Masters, and four feet for Doctorates, with velvet trimming of two, three, and five inches in width respectively.

The edging, or facing, velvet of academic hoods indicates the area of study. The principal scholarly fields seen in the procession today include:

| | |
|---|---|
| *Philosophy* | *Dark Blue* |
| *Arts, Letters, Humanities* | *White* |
| *Business Administration* | *Light Brown* |
| *Economics* | *Copper* |
| *Engineering* | *Orange* |
| *Law* | *Purple* |
| *International Affairs/Public Administration* | *Peacock Blue* |

The American mortarboard, derived from the soft Oxford cap, is black. Its tassel, for holders of the bachelor's and master's degree, is usually black, while gold tassels are worn by holders of doctoral degrees and heads of institutions. The tassel is worn on the right side of the cap by undergraduates, on the left by holders of bachelor's and higher degrees.

# PROGRAM

**Master of Ceremonies**

Captain Raymond F. Keledei, U.S. Navy
Dean of Students

**Procession of Students**

**Arrival of Official Party***

**National Anthem***

Mrs. Julie Zecher
Acquisitions Librarian, Henry E. Eccles Library

**Invocation***

Captain Brenda F. BradleyDavila, CHC, U.S. Navy
College of Naval Warfare, Class of 2011

**Introduction of Guest Speaker**

Colonel James C. Brennan, U.S. Marine Corps
College of Naval Warfare, Class of 2011

**Graduation Address**

Professor William J. Hartig
Joint Military Operations

**Presentation of Diplomas**

**Charge to Graduates**

Rear Admiral James P. "Phil" Wisecup, U.S. Navy
President, U.S. Naval War College

**Benediction***

Captain Brenda F. BradleyDavila, CHC, U.S. Navy
College of Naval Warfare, Class of 2011

*Guests please stand

**Rear Admiral James P. "Phil" Wisecup**
**President, U.S. Naval War College**

Rear Admiral James "Phil" Wisecup became the fifty-second President of the U.S. Naval War College on 6 November 2008. He most recently served as Commander, Carrier Strike Group 7 (*Ronald Reagan* Strike Group), returning from deployment in October 2008.

A 1977 graduate of the U.S. Naval Academy, Wisecup earned his master's degree in international relations from the University of Southern California, graduated from the Naval War College in 1998, and also earned a degree from the University of Strasbourg, France, as an Olmsted Scholar, in 1982.

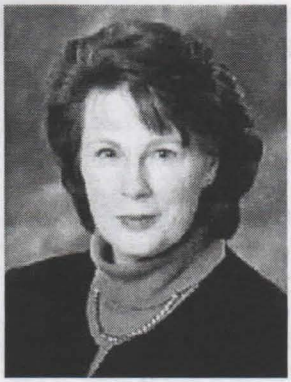
At sea, he served as executive officer of USS *Valley Forge* (CG 50) during Operation DESERT STORM. As Commanding Officer, USS *Callaghan* (DDG 994), he was awarded the Vice Admiral James Stockdale Award for Inspirational Leadership. He served as Commander, Destroyer Squadron 21 during Operation ENDURING FREEDOM after 9/11.

Ashore, he was assigned to NATO Headquarters in Brussels, Belgium; served as Force Planner and Ship Scheduler for Commander, U.S. Naval Surface Forces, Pacific; and served as action officer for Navy Headquarters Plans/Policy Staff. He served as a fellow on the Chief of Naval Operations Strategic Studies Group; as Director, White House Situation Room; and as Commander, U.S. Naval Forces Korea.

Wisecup's awards include the Defense Superior Service Medal, Legion of Merit, Bronze Star, and various unit, service, and campaign awards.

**Professor William J. Hartig**
**Joint Military Operations,**
**U.S. Naval War College**

Professor Bill Hartig initially reported to the Joint Military Operations Department as an active duty Marine infantry officer in July 2004, following a tour as Assistant Chief of Staff, for the I Marine Expeditionary Force. He served in all three Marine Expeditionary Forces and commanded at each grade. He retired as a Marine Colonel on 1 October 2007 after 30 years of service and joined the faculty as Professor and as the JMO JPME Phase 2 Coordinator.



**Ambassador Mary Ann Peters (ret.)**
**Provost, U.S. Naval War College**

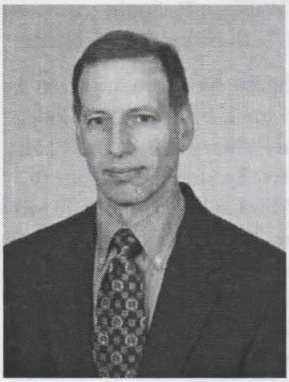
Ambassador Peters became the fourth Provost of the Naval War College on 18 September 2008. Previously, she held the position of Dean of Academics of the College of International and Security Studies at the George C. Marshall European Center for Security Studies in Garmisch-Partenkirchen, Germany. Prior to becoming the Dean of the College, Ambassador Peters served as Associate Director for International Liaison at the Marshall Center.

Before joining the Marshall Center in 2003, Ambassador Peters spent more than 30 years as a career diplomat with the U.S. Department of State. From 2000 to 2003 Ambassador Peters served as the U.S. Ambassador to Bangladesh, leading the Mission's efforts in support of the war on terrorism and other key U.S. foreign policy goals. She received a Presidential Meritorious Service Award in 2003 for her work in Bangladesh. Prior to her posting in Dhaka, Ambassador Peters was the Deputy Chief of Mission at the United States Embassy in Ottawa, Canada, responsible for the management of the Embassy and supervision of the six U.S. Consulates General in Canada.

From 1995 to 1997, Ambassador Peters served in the White House as Director for European and Canadian Affairs at the National Security Council. Among other portfolios in this position, Ambassador Peters worked on the diplomatic and security aspects of the search for peace in Northern Ireland. From 1993 to 1994, Ambassador Peters served as Deputy Assistant Secretary of State with oversight responsibility for U.S. relations with 19 Western European countries and Canada. In this capacity she acted as the U.S. Chair of the U.S.-Canada military coordination body, the Permanent Joint Board on Defense.

A senior diplomat, fluent in six foreign languages, Ambassador Peters has also served in Sofia, Bulgaria, as Deputy Chief of Mission; in Moscow as Economic Counselor; and in Mandalay, Burma, as Principal Officer. Prior to her assignment in Moscow, she studied Russian at the U.S. Army Russian Institute in Garmisch, Germany. From 1988 to 1990, Ambassador Peters was the Deputy Director of the Office of Pakistan, Afghanistan and Bangladesh Affairs in the U.S. State Department. She began her career as a Vice-Consul in Frankfurt in 1975.

Ambassador Peters holds a Bachelor of Arts degree from Santa Clara University and a Masters in International Studies from the School of Advanced International Studies at The Johns Hopkins University. Her formal education also included course work in Paris, France, and Bologna, Italy.



**Dr. John F. Garofano**
**Dean of Academic Affairs**
**U.S. Naval War College**

John Garofano is Dean of Academic Affairs, U.S. Naval War College, Newport, RI. Previously he was Professor, Strategy and Policy Department, and Professor, National Security Decision Making Department, U.S. Naval War College. He received the Ph.D. in Government from Cornell University and an M.A. from the Johns Hopkins School of Advanced International Studies (Bologna/Washington).

Dr. Garofano's research interests include military intervention, Asian security, and the making of U.S. foreign policy. His writings include *The Intervention Debate: Towards a Posture of Principled Judgment* (Carlisle, PA: 2002), *Clinton's Foreign Policy: A Documentary Record* (ed., Kluwer, 2003), and articles in *International Security, Asian Survey, Contemporary Southeast Asia, Orbis* and the *Naval War College Review,* among other journals.

Prior to joining the War College's faculty, Dr. Garofano has been a Senior Fellow at the Kennedy School of Government and a Professor at the U.S. Army War College, the Five Colleges of Western Massachusetts, and the University of Southern California. Currently, he holds the Jerome Levy Chair of Economic Geography and National Security, and is an Area of Study Coordinator for Asia-Pacific electives.

**Professor William R. Spain**
**Associate Provost, U.S. Naval War College**

Since 2001, Bill Spain has been involved in nearly every aspect of the U.S. Naval War College and Navy professional military education (PME), assisting five consecutive Presidents and four Provosts with the Naval War College's academic programs, implementing the CNO's professional military education continuum, developing the Navy's Path to Jointness, and devising a systemic approach to embedding regional and cultural education throughout Navy PME. His principal duties include assessing the College's institutional effectiveness across all of its mission functions. Under his leadership, the College conducts continuous self-assessment and has published eight self-studies in the last decade. He also manages the College's Strategic Plan and contributes significantly to the development and management of the College's resources. He also teaches two courses in the Elective program—American Foreign Policy in the 20th Century and the American Revolutionary War & the Colonial Military Tradition.

Professor Spain has led successful Department of Defense–mandated joint professional military education accreditation efforts of the College of Naval Warfare, the College of Naval Command and Staff, and the College of Distance Education in 1998, 2003, 2007 and 2009. He routinely serves as a member of the Chairman, Joint Chiefs of Staff Accreditation Team for Joint Professional Military Education. In 2005, he successfully led the College's effort for the New England Association of Schools and Colleges reaccreditation for the Master of Arts in National Security and Strategic Studies.

Before he retired from the United States Marine Corps, Colonel Spain served as the Chairman, Joint Military Operations Department, the Special Assistant to the Dean of Academics for Joint Professional Education, and the H. M. Smith Chair of Expeditionary Warfare at the Naval War College. During his thirty years of active service, he commanded in three of the four Marine Corps divisions and served in all four.

Professor Spain's civilian education includes an MIT fellowship for Seminar XXI, doctoral studies and an M.A. in International Relations from Salve Regina University, and a B.A. in History from Randolph-Macon College. His military schools include the College of Naval Warfare at the Naval War College, the USMC Command and Staff College, the Advanced and Basic Officers Field Artillery Courses, and the Marine Corps Basic School.

Professor Spain has been awarded the Department of the Navy Superior Civilian Service and Meritorious Civilian Service Awards. In 2009, Bill received the Bud Gifford Leadership Award recognizing him as Rhode Island's Federal Supervisor-of-the-Year.

Professor Spain and his wife, Nancy, work in Newport, Rhode Island. Their three adult children are scattered across this great nation. Their mother, Mrs. Ruth Splichal, lives with them in Portsmouth, RI.

## COLLEGE OF NAVAL WARFARE

Colonel Gino P. Amoroso, U.S. Marine Corps
Captain Brenda F. BradleyDavila, CHC, U.S. Navy
Colonel James C. Brennan, U.S. Marine Corps
Commander Christopher P. Brown, U.S. Navy
Commander Robert E. Burke, U.S. Navy
Colonel Douglas C. Cardinale, U.S. Army
Captain Conrad D. David, U.S. Navy
Commander Daniel T. Dolan, U.S. Navy
Lieutenant Commander Charles R. Dwy, SC, U.S. Navy
Commander Jason C. Eaton, U.S. Navy
Lieutenant Commander Joseph A. Gagliano, U.S. Navy
Commander Kendall Gennick, U.S. Navy
Commander Craig M. Gummer, U.S. Navy
Commander Robert J. Hallahan, U.S. Navy
Commander Ryan J. Heilman, U.S. Navy
Captain Kurt A. Henry, MC, U.S. Navy
Commander Mery-Angela S. Katson, U.S. Navy
Commander Gregory D. Knepper, U.S. Navy
Lieutenant Colonel James C. Lewis, U.S. Marine Corps
Commander Joseph S. Martin, U.S. Navy
Commander Maryann C. Mattonen, NC, U.S. Navy
Captain Kenneth L. Merrick, U.S. Navy
Commander Robert J. Michael, U.S. Navy
Commander William T. Miller, U.S. Navy
Lieutenant Commander Mark C. Newkirk, U.S. Navy
Lieutenant Commander Steven E. Oseland, U.S. Navy
Commander David M. Overcash, U.S. Navy
Commander Aristides G. Reyes, U.S. Navy
Commander Mark A. Scorgie, U.S. Navy
Commander Kelly M. Shekitka, U.S. Navy
Commander Thomas H. Shugart III, U.S. Navy
Commander Richard M. Stacpoole, U.S. Navy
Commander Mark G. Standage, U.S. Navy
Commander Douglas A. Thien, U.S. Navy
Commander John A. Thompson, U.S. Navy
Lieutenant Colonel Michael J. Waters, U.S. Air Force

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